altınay Defense

Analyst Presentation
01.01.2025 – 31.12.2025

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MANAGEMENT TEAM

Z. Burak MERCAN
General Manager
Board Member of TAAC
Deputy Chairman
of the Board Of DASAL

- 21+ years of working life
- 2003 Istanbul Technical University
- Mechanical Engineering

Enis ATA
Deputy Chairman
of the Board
General Manager of TAAC

- 20+ years in business
- 2003 Istanbul Technical University
- Aeronautical Engineering
  Industrial Engineering (Double Major)2000-2004

Murat KOÇ
General Manager of DASAL

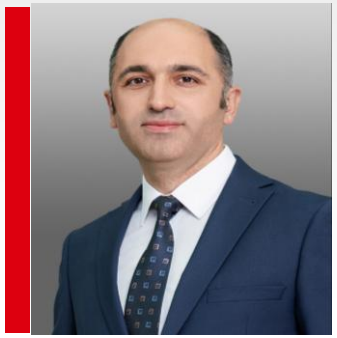
- 15 + years in business
- 2009 Yildiz Technical University Mechanical Engineering
- Bogazici University Mechanical Engineering (Master's Degree) 2009-2012

Kutay Çağıl BÜYÜKÖZTÜRK
Executive Vice President
Engineering and New Technolohies

- 13+ years in business
- 2011 Kocaeli University
- Mechatronics Engineering

Barış CESAR
Executive Vice President
Financial Affairs

- 20+ years in business
- 2011 London School of Economics
- 2011 Bogazici University Financial Engineering



Faruk EKİNCİ
Executive Vice President
Bussines and Developments Programs

- 18+ years in business
- 2008 Istanbul Technical University
- Mechanical Engineering

Bayram Gürcan KAYIŞ
Factory Direktörü

- 20+ years in bussines
- 2009 Niigde University
- Mechanical Engineering

BOARD OF DIRECTORS

Hakan ALTINAY
Chairman of the Board of Directors

Enis ATA
Deputy Chairman of the Board of Directors

Erdem COŞKUN
Member of the Board of Directors

Kamil KILIÇ
Member of the Board of Directors

Mine AYHAN
Independent Board Member

Güven KARAÖZ
Independent Board Member

altinay
Defense

ALTINAY OVERVIEW

Altinay Defense Group Overview

Establishment

2014

Field of Activity

Defense and Aerospace Technologies, Value Added Projects

IPO Date

May 16, 2024

Backlog

182 Mn USD

Paid-in Capital

1.000.000.000

2025 Revenue

79,46 Mn USD

Number of Employees

673

Subsidiaries

DASAL, TAAC

VISION

To become one of the top 100 global defense industry companies by delivering technology-leading products and solutions in the defense and aerospace sectors through our unique engineering capabilities and production strength.

MISSION

In the defense and aerospace industries, we develop critical subsystems, innovative products, and projects to enhance the tactical and operational capabilities of land, air, and naval platforms. We deliver value-added solutions to our customers through our robust production power and sustainable engineering expertise.

HISTORY

1990-1994 — Hakan Altinay developed Turkey's first industrial robot and Altinay Robot Technologies was established.

2006 — The defense business unit of Altinay Robot signed its first defense project with Roketsan.

2010 — Altinay Robot became an approved supplier of NATO Supply and Procurement Agency.

2014 — Altinay Aviation and Advanced Technologies Inc. was established.

2019 — TAAC Aerospace Technologies and DASAL Aerospace Technologies were established.

2020 — ASELSAN became a partner of DASAL.

2021 — The title of the company was changed to "Altinay Defense Technologies Inc."

2021 — LETVEN Capital GSYF became a partner in Altinay Defense Technologies Inc.

2022 — The construction of the Production Facility started in Kocaeli Dilovası Makine İhtisas OSB.

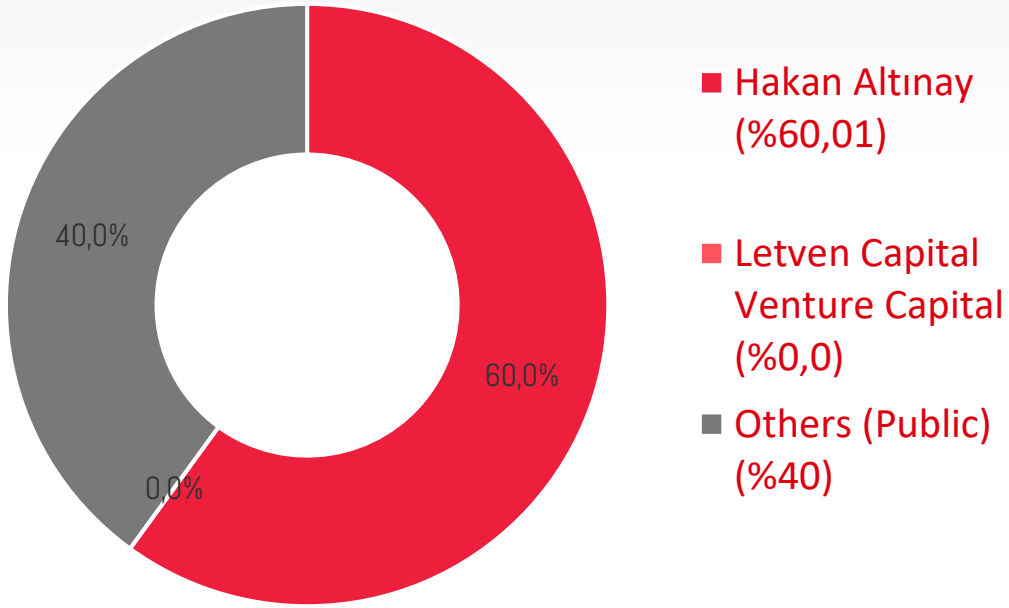
2024 — Altinay Defense Production Facility started operations. Altinay Defense Technologies went public.

SHAREHOLDER STRUCTURE & CAPITAL ALLOCATION

Registered Capital Ceiling : 1.000.000.000 TL

Paid-in Capital : 1.000.000.000 TL

Shareholders	Share (Amount)
Hakan Altinay	600.101.235
Letven Capital Venture Capital Portfolio Management Inc. Milres Venture Capital Investment Fund	425
Others (Public)	399.898.340
SUM	**1.000.000.000**



SUBSIDIARIES & PARTNERSHIP STRUCTURE

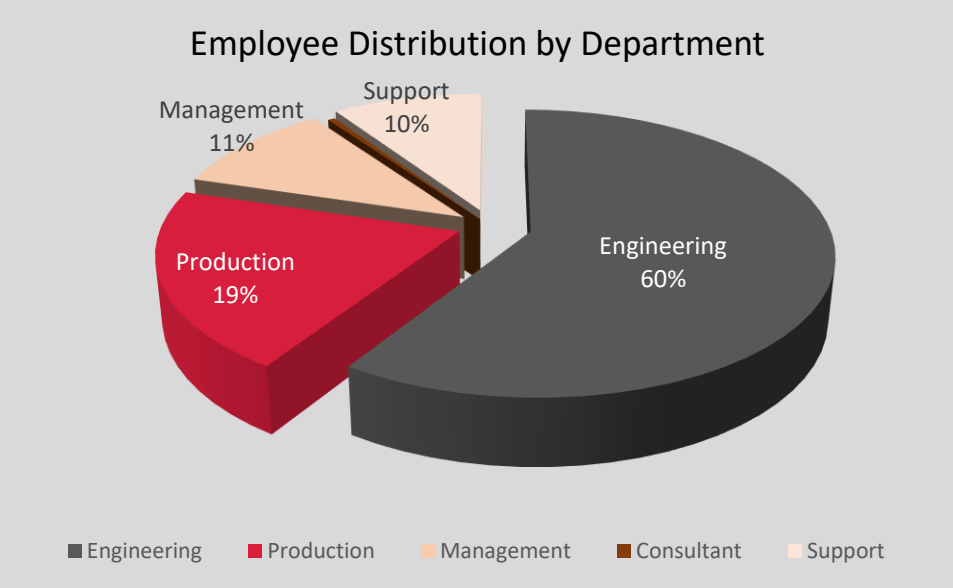
DASAL Aviation Technologies Inc.

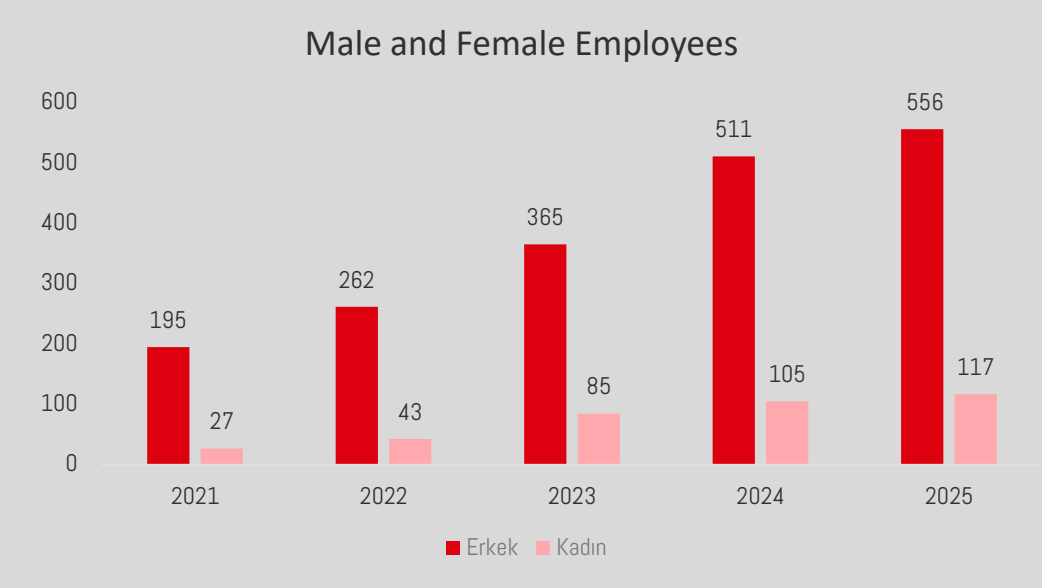
- 100% Altinay Defense Technologies partnership.
- In the field of multi-rotor rotary-wing autonomous unmanned aerial platforms, Altinay Defense Technologies aims to become the leading company and international player in Turkey with the common vision.

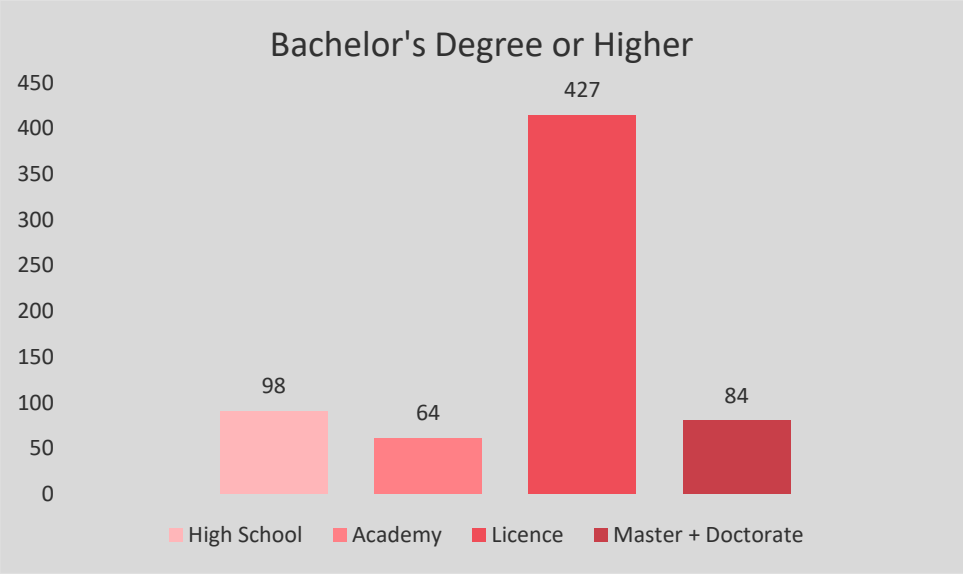
TAAC Aviation Technologies Inc.

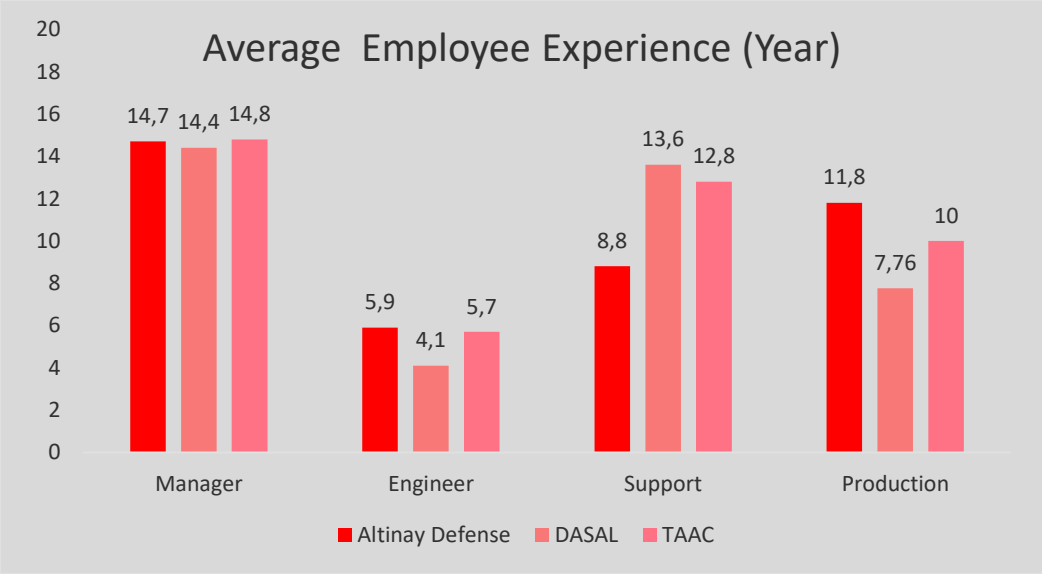
- 50% Altinay Defense Technologies, 50% TAI partnership.
- It provides technology solutions and production contributions to national and domestic projects, especially the HÜRJET and KAAN platforms developed by TAI, with its engineering competence.
- It has received the first results of its efforts towards the goal of becoming an international company in its field.

HUMAN RESOURCES

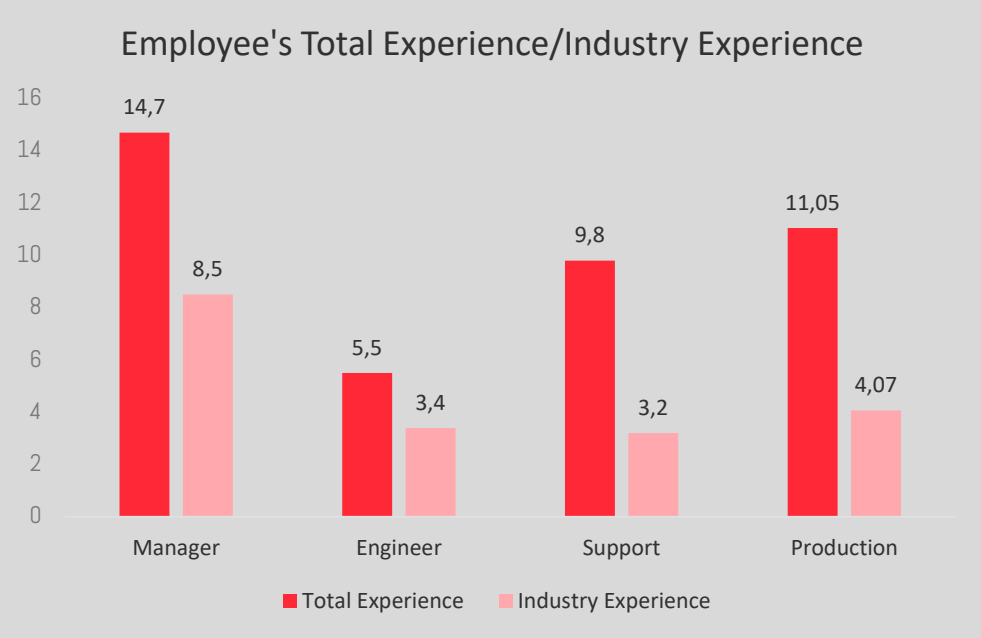


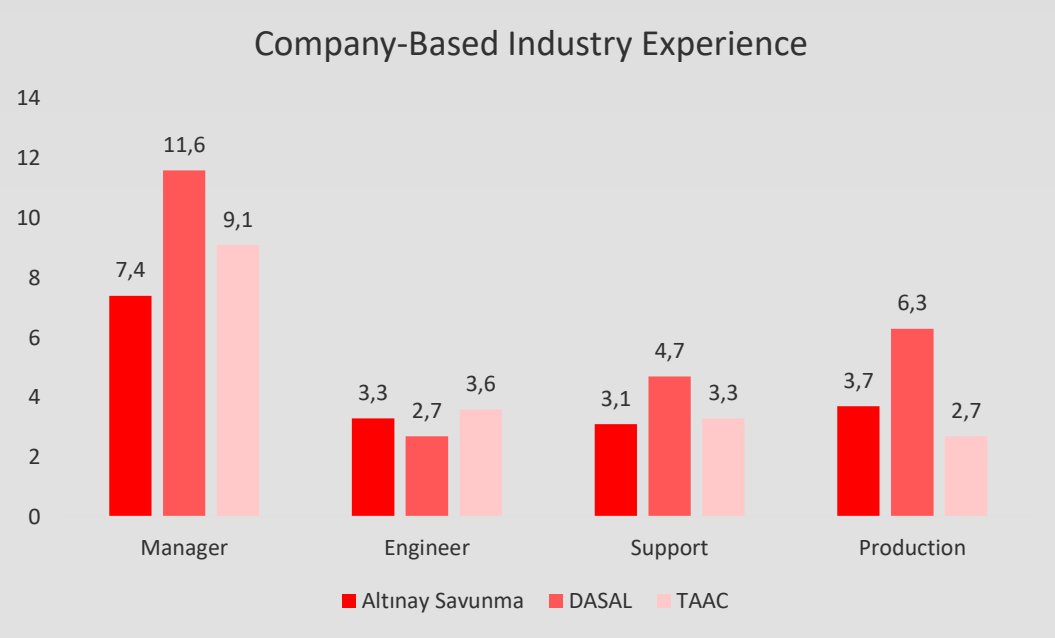






HUMAN RESOURCES





FACILITY & INFRASTRUCTURE

R&D and DESIGN OFFICES
TEKNOPARK İSTANBUL, ANKARA Branch Office

TEST AREA
UAV TEST AREA ÖMERLİ /İSTANBUL

TESTING AND INTEGRATION CENTER
ŞEKERPINAR – GEBZE/KOCAELI

R&D and PRODUCTION FACILITY
MAKİNE OSB-DİLOVASI / KOCAELİ

R&D and PRODUCTION INDUSTRY LAND
HAB OSB-ANKARA (In The Project Stage)

altinay Defense

ALTINAY DEFENSE GROUP FIELDS OF ACTIVITY

ALTINAY DEFENSE GROUP FIELDS OF ACTIVITY

#WeStandBehind

ALTINAY DEFENSE GROUP FIELDS OF ACTIVITY

Fire Control System
Barrel Path Lock System
Bullet Transfer System
Electro Optical Mast System
Radar Control System
Electro Optical Imaging System

UAV Satellite Communication Antenna Pedestal
Helicopter Satellite Communication Antenna Pedestal
Flight Control Actuators
Landing Gear
Test System
Weapon System

Helicopter Capture and Transfer System
Helicopter JP-5 Fuel Transfer System
Real-Time Infrared Trail Management System
Submarine Radar Guidance System

Motion Control Systems

Actuators

Mast Systems

Stabilize Pedestals

Flight Control Actuators

Landing Gear Systems

Unmanned Systems

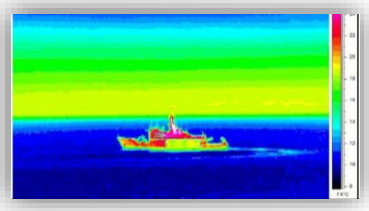
Unmanned Aerial Vehicles

Unmanned Ground Vehicles

Marine Systems

Helicopter Capture and Transfer System

JP5 Fuel Transfer System



RISMS

Weapon Systems

Weapon Systems

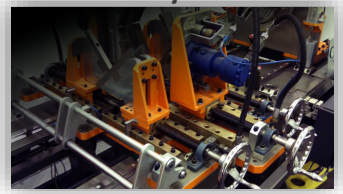
Release Systems

Bomb Release Systems

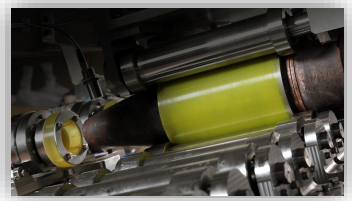
Torpedo System

Ammunition Disposal and Critical Productions Systems

Ammunition and Explosive Production Systems



Test and Analysis Systems

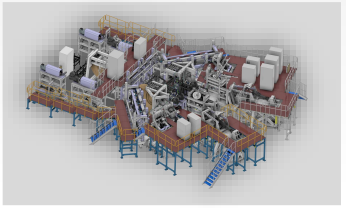


Support Systems and Special Systems

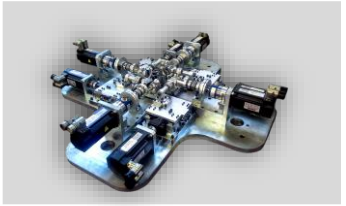
Demilitarization Systems

Test Systems

Iron Bird - Hurjet



Iron Bird - KAAN



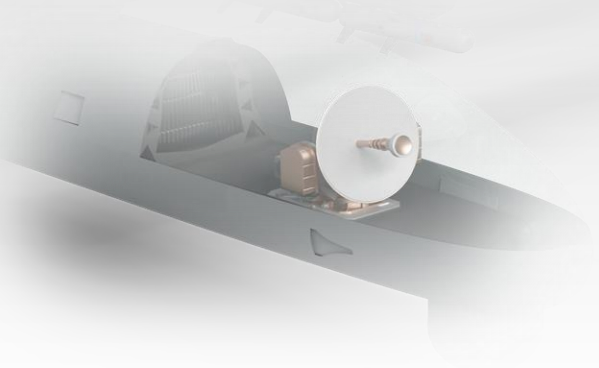
On-Cycle Hardware Testing Systems

Platform and Actuator Test Systems

MOTION CONTROL SYSTEMS

Within the scope of Motion Control Systems, we provide design, production, integration and after-sales support services on the basis of many critical subsystems and systems such as actuators, stabilized pedestals, gimbals, masts, test systems and servo motor drivers. With our superior competence in Motion Control Systems, we offer customized solutions for customer needs as well as defense/industry standards.

With a quarter of a century of experience, Altinay Defense designs and develops its products using the latest technology in its efforts to fully meet the motion control systems needs of its customers.



FLIGHT CONTROL ACTUATORS

KAAN

Flight Control Actuators

The Flight Control Actuators Subsystem has been developed to guide the aircraft in various axes by moving the flight control surfaces during flight and to optimize the landing / take-off performance by changing the wing profile. These actuators are designed to quickly respond to signals from the aircraft, moving aerodynamic surfaces, which will provide the aircraft with the required high maneuverability.

Electro-hydraulic actuators are designed to provide precise and fast responses to control inputs, so that the aircraft can achieve the desired maneuverability and flight characteristics. By receiving signals from the aircraft, they contribute to the safe and efficient operation of the aircraft in different flight conditions.

TAAC Flight Control Actuators: https://youtu.be/dVcF2BCicWY

HÜRKUŞ

HÜRJET

LANDING GEAR SYSTEMS

Landing Gear Systems

Landing gear is a critical component of an aircraft and plays a major role in flight safety and performance As a team armed with extensive engineering expertise and experience, we are confident in developing high-quality, reliable and optimized landing gear systems.

Following the latest developments in the aviation industry, we design our landing gear systems using modern technologies. By providing customizable solutions to our customers, we are fully adapted to their needs. When designing our landing gear, we consider critical factors such as durability, shake reduction, adaptability to harsh conditions, and rapid response.

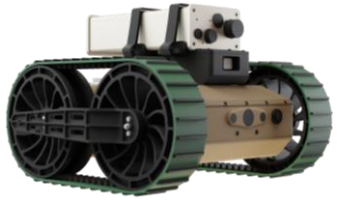
TAAC Landing Gear Systems: https://youtu.be/65HxAmqe7Io

UNMANNED SYSTEMS

Within the scope of unmanned aerial vehicles, it provides mini class, light class, medium class and heavy class aerial platforms solutions according to their ability to carry different payloads and perform missions. These solutions can be used in day or night conditions according to the needs of the user; It has reconnaissance, surveillance, firepower, survivability and logistical sustainment capabilities.

Within the scope of unmanned ground vehicles, we offer portable and disposable unmanned ground vehicle solutions that can be used in various operations, are highly mobile, lightweight, durable and easy to use at a high autonomous level.

Within the scope of robot systems, we offer new generation bomb disposal robot arms that neutralize explosives under harsh conditions and from a safe distance without endangering human life, and industrial robot solutions developed for special operations that pose a threat to human health in industrial areas, especially in the automotive sector.



MICRO CLASS
UNMANNED AERIAL
VEHICLES

LIGHT CLASS
UNMANNED AERIAL
TOOLS

MIDDLE CLASS
UNMANNED AERIAL
VEHICLES

HEAVY CLASS
UNMANNED AERIAL
VEHICLES

MINI CLASS UAV

PEREGRINE-X4M

ROTARY WING KAMIKAZE UAV SYSTEM

PEREGRINE-X4M is a Rotary-Wing Kamikaze UAV system developed for use in the tactical field with target detection and destruction capability, which can be easily carried by a personnel in multiple quantities thanks to its light weight.

2 km

KG
0,6 kg

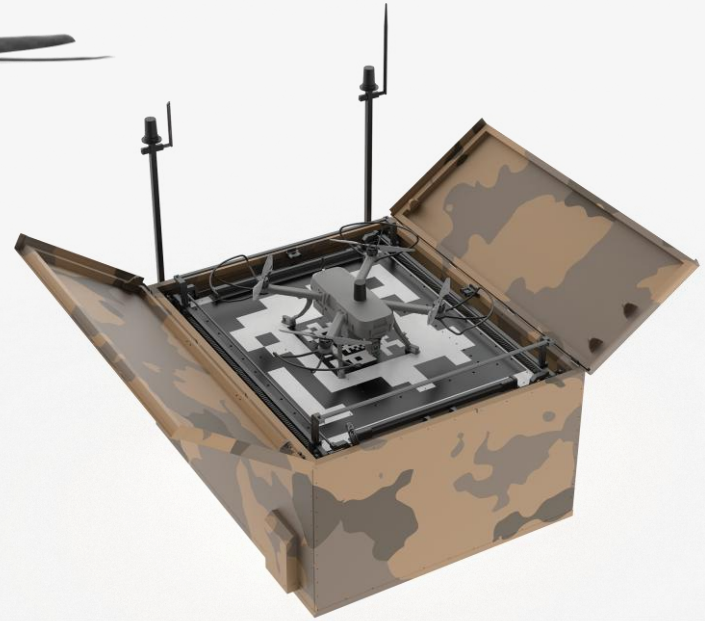
10 min

LIGHT CLASS UAV

BEE-EATER

INTEGRATED INTO ROTARY WING MOVING VEHICLE UAV SYSTEM

Designed to perform reconnaissance, surveillance and intelligence operations, BEE-EATER has the ability to land autonomously on moving platforms and take off autonomously from these platforms. Thanks to the on-board station technology, the battery in the aircraft is automatically replaced with a full battery and the empty battery left is charged at the station. Thus, BEE-EATER provides uninterrupted mission competence with continuous flight performance without risking user safety.



LIGHT CLASS UAV

SWALLOW-X4A

ROTARY-WING SCOUT UAV SYSTEM

KIRLANGIÇ-X4A is a reconnaissance UAV system that stands out with its long flight endurance, durability in harsh weather conditions, modular structure, easy setup, and the ability to be carried comfortably by a single operator. It is a proven reconnaissance, surveillance, and intelligence platform in the tactical field compared to its competitors.

7 km

1,2 kg

55 min

MID-RANGE UAV

FALCON-UCAV

ROTARY-WING 5,56 MM ARMED UAV

FALCON-UCAV is a Rotary-Wing Armed UAV system that stands out with its turret with 2-axis stabilized mobility, 5.56 mm caliber infantry rifle, superior recoil damper system and high bullet carrying capacity. It is designed to directly hit the target with high accuracy or to put it under suppression fire in accordance with the mission scenario with single or serial fire modes.

6 km

15 kg

25 min

HEAVY CLASS UAV

PUHU-C75

ROTARY WING CARGO UAV SYSTEM

PUHU-C75 is the leading Rotary Wing Cargo UAV system in its field with its long range, modular structure with high horizontal speed and 75 kg payload capacity. It delivers the support materials needed in the tactical field to the target area autonomously quickly, effectively and silently with its specially designed units. It is designed to meet logistical needs in the tactical field, disaster areas and civilian use.

10 km

75 kg

40 min

HEAVY CLASS UAV

CONDOR-C150

ROTARY-WING CARGO UAV SYSTEM

CONDOR-C150 is a Rotary Wing Cargo UAV system designed to quickly and effectively transport critical support materials such as food and ammunition with its high payload capacity. With its unique design, it stands out as a platform that is unique in its class and can be integrated with various payloads for different needs with its modular structure.

20 km

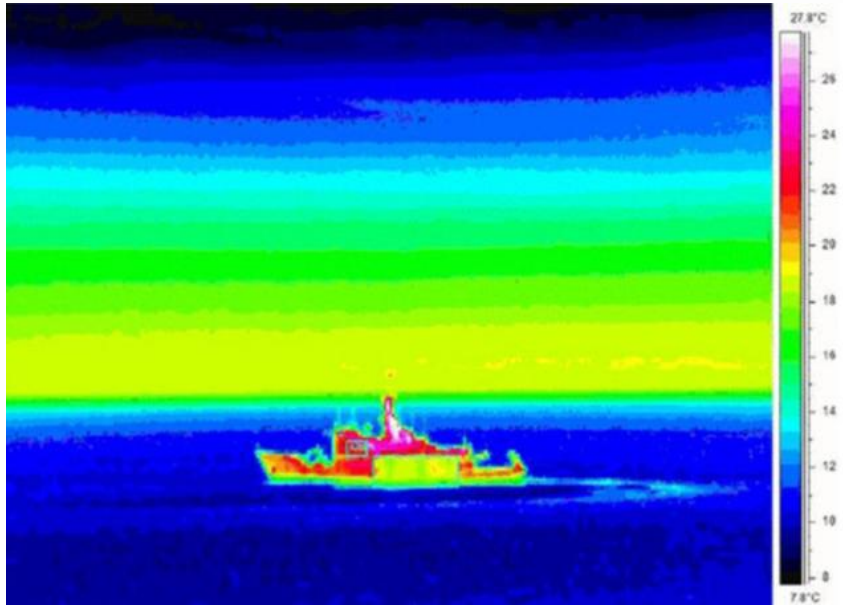
KG
150 kg

30 min

NAVAL SYSTEMS

Altinay Defence has a special team of experts and intellectual engineering know-how who have brought various systems such as the helicopter capture and transfer system (KuşKapanı), JP5 fuel transfer system and real-time infrared track management system (GEZKIY), which were made ready for use in a very short time in response to the embargoes imposed on our country, to the inventory of our country's naval forces.

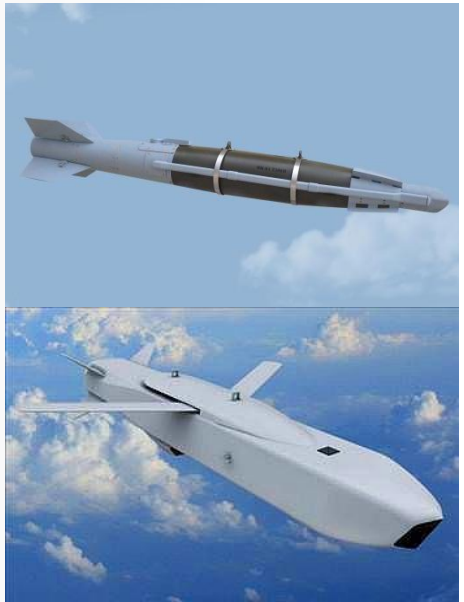
With its experience in motion control technologies, Altinay Defense offers solutions that will fully meet the marine systems needs of its customers in a very short time.

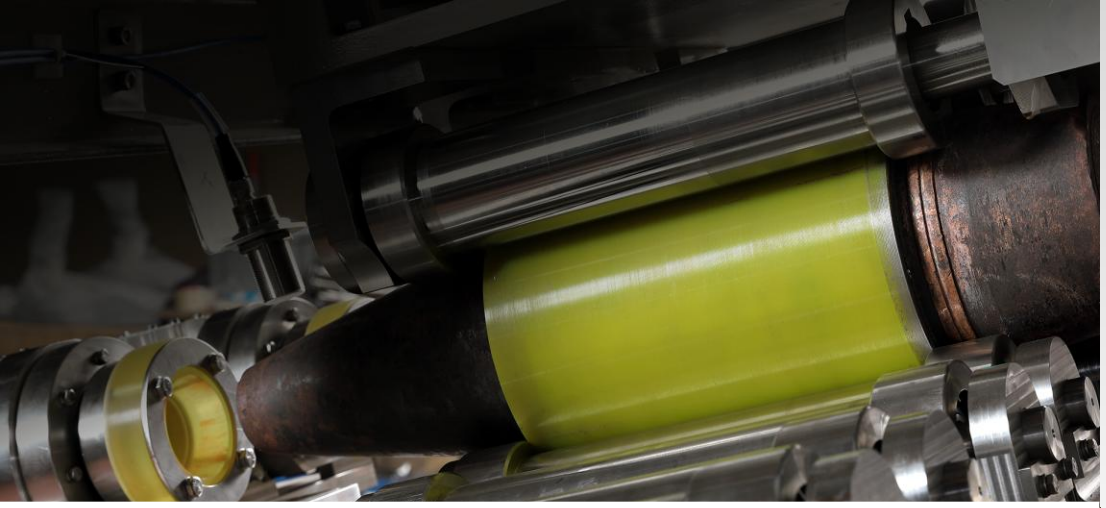


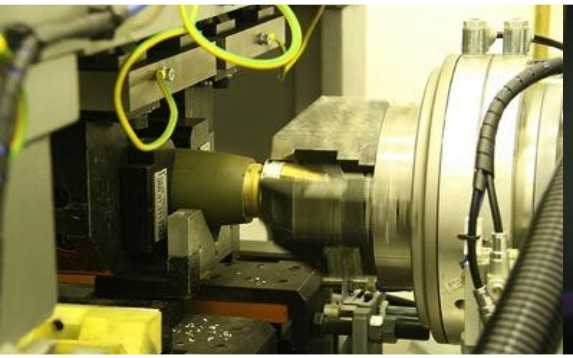
WEAPON SYSTEMS

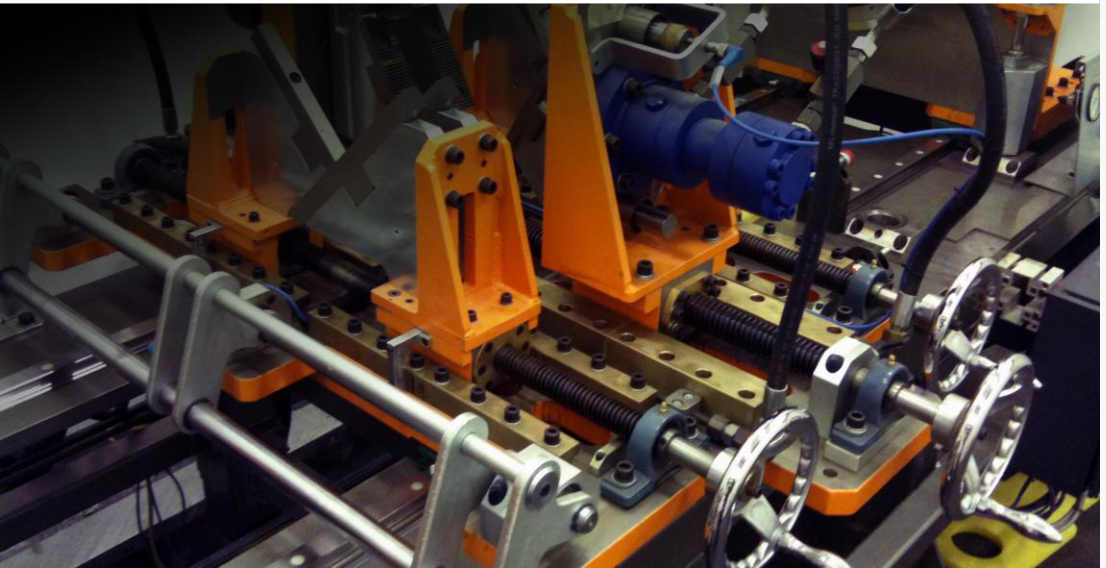
The systems it develops are custom-designed to meet the specific needs of specific platforms. Altınay Defense offers end-to-end, ready-made system solutions with its testing, qualification, and production infrastructure.

Starting with the F-16 SALAN System and continuing with the MMU KAAN and Rotary Wing Drones, its expert engineering team utilizes cutting-edge technology to design and develop products to fully meet its customers' weapon system needs.









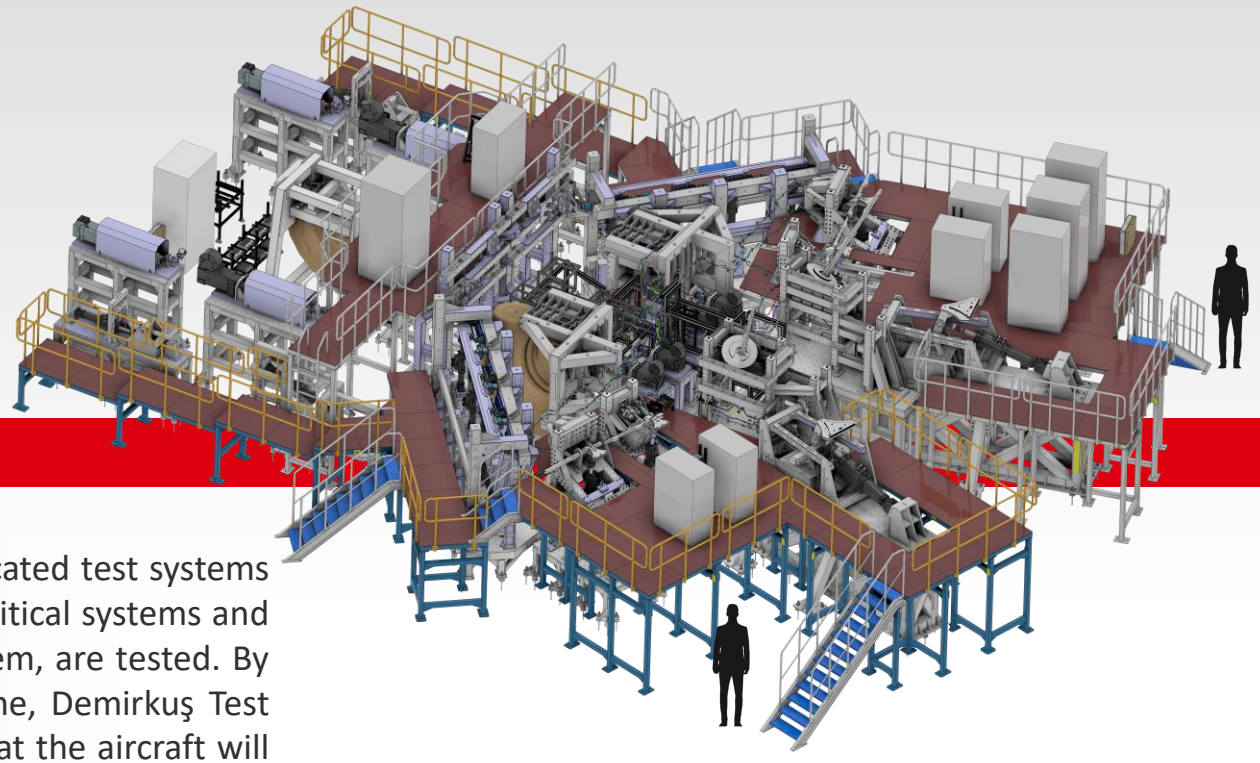
AMMUNITION DESTRUCTION AND CRITICAL PRODUCTION SYSTEMS

The wars that increased with the 2000s made the ammunition production capacity and the recycling of expired ammunition critical for countries. With its Exproof unmanned machine design capability, Altinay Defense offers solutions that increase ammunition production capacities for our country and its allies within NATO.

In the field of Ammunition Disposal and Production Systems, we provide production, integration, after-sales support services on the basis of many critical subsystems and systems such as Solid Fuel Slicing System, Automatic Fuel Casting System, Exproof CNC Machine and Exproof Crane System.

With the experience gained in ammunition disposal and critical production systems, Altinay Defense provides fully automated unmanned machinery and production line solutions for all sectors that need explosion-free systems, especially in the energy sector.

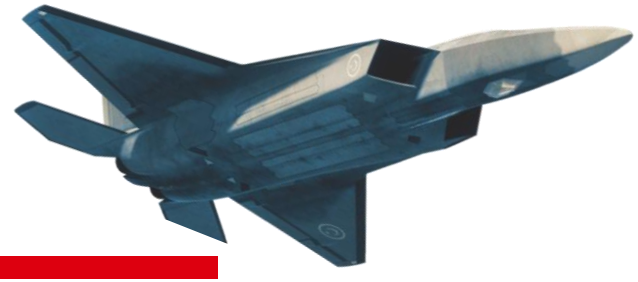
TEST SYSTEMS



Iron Bird Test Systems

The Demirkuş (Iron bird) Test System is one of the most sophisticated test systems developed in Turkey to date, and it is a test platform where all critical systems and sub-components of the aircraft, especially the flight control system, are tested. By measuring the adequacy of the flight control system in real time, Demirkuş Test System can apply the aerodynamic loads and failure scenarios that the aircraft will be exposed to in all kinds of maneuvering conditions through testing (in a laboratory environment).

HÜRJET



KAAN

TEST SYSTEMS

Motion Control System

PROPERTIES

- High Precision Positioning
- Full Digital Control
- User-Friendly Interface

On-Cycle Hardware Testing Systems

APPLICATIONS

- Actuator Testing and Verification
- Platform Testing and Validation
- Flight & Vehicle Simulators

Platform and Actuator Test Systems

Platform Test Systems

PRODUCTION TECHNOLOGIES

Altinay Defence: Excellence with a Quarter of a Century Experience!

Altinay Defense continues its production and integration activities at the highest quality standards required by the defense and aerospace industry with its quarter-century of experience. In addition to design and development projects, the production of systems and subsystems that require mass production and assembly is carried out within the scope of the AS9100 standard.


altınay
Savunma
Teknolojileri A.Ş.


altınay

PRODUCTION TECHNOLOGIES

- Machining
- Non-machining Manufacturing
- Electronic Card Production
- 3D Printer Technology
- Cabling Production
- Electromechanical Assembly
- Testing & Qualification
- Gear Production

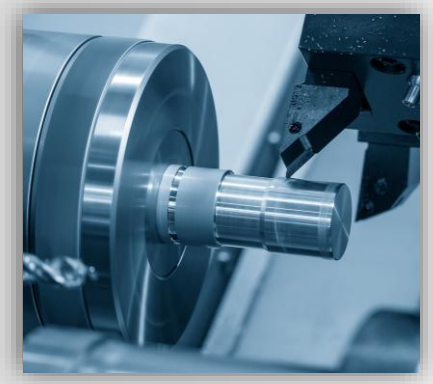
Electronic Card

3 Axis

4 Axis

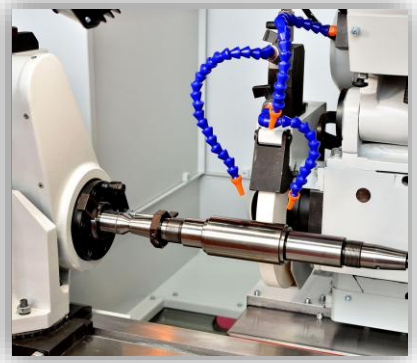
5 Axis

Harnessing



Back

3D Printer



Grinding

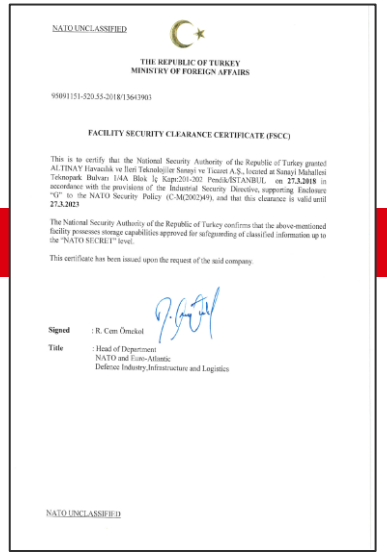
Press Brake

Laser Cutting

CERTIFICATES AND MEMBERSHIPS

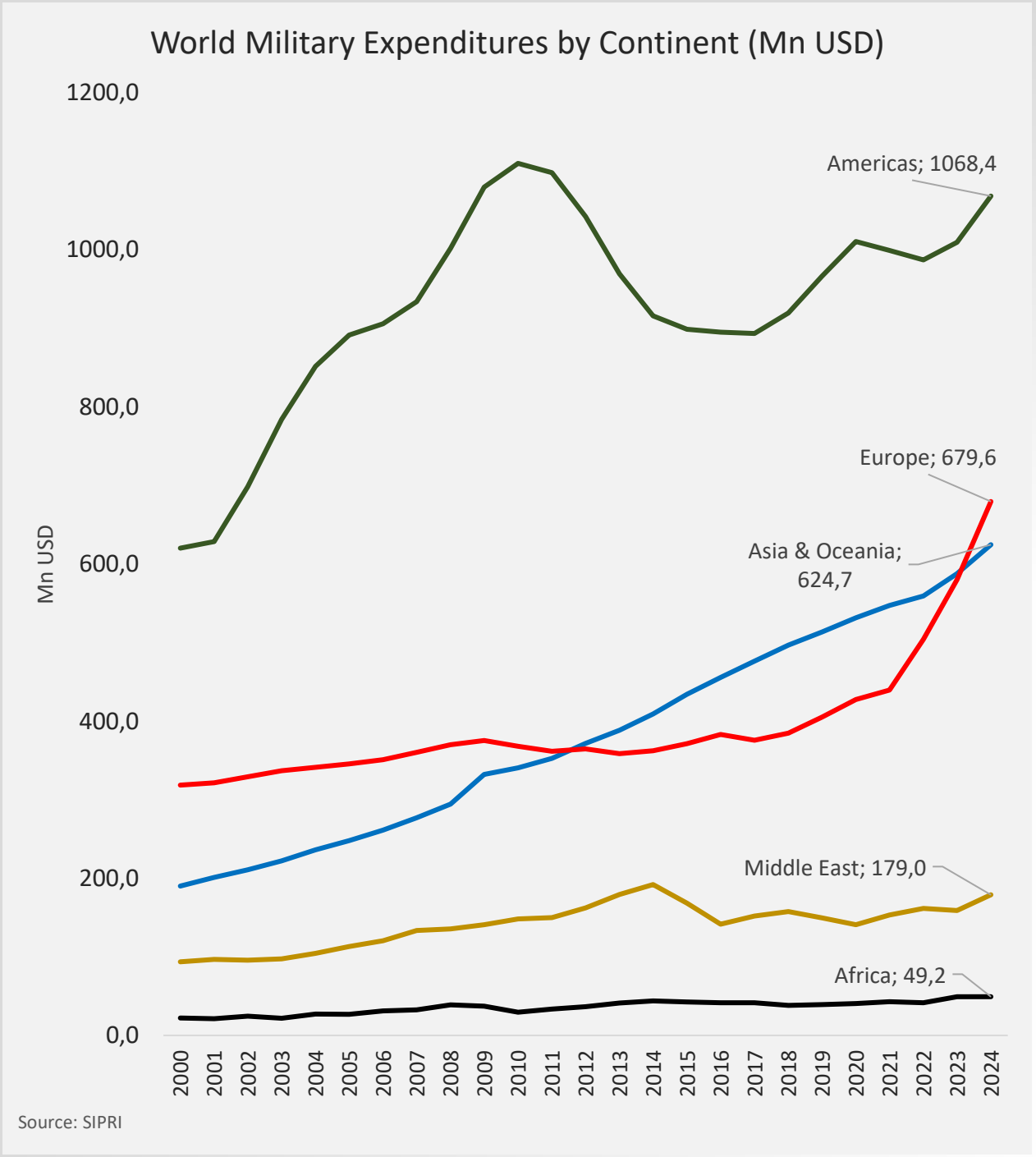
- ✓ AS9100
- ✓ ISO 9001
- ✓ ISO 14001
- ✓ OHSAS 45001
- ✓ National Facility Security Certificate
- ✓ NATO Facility Security Document
- ✓ EYDEP – A Certificate

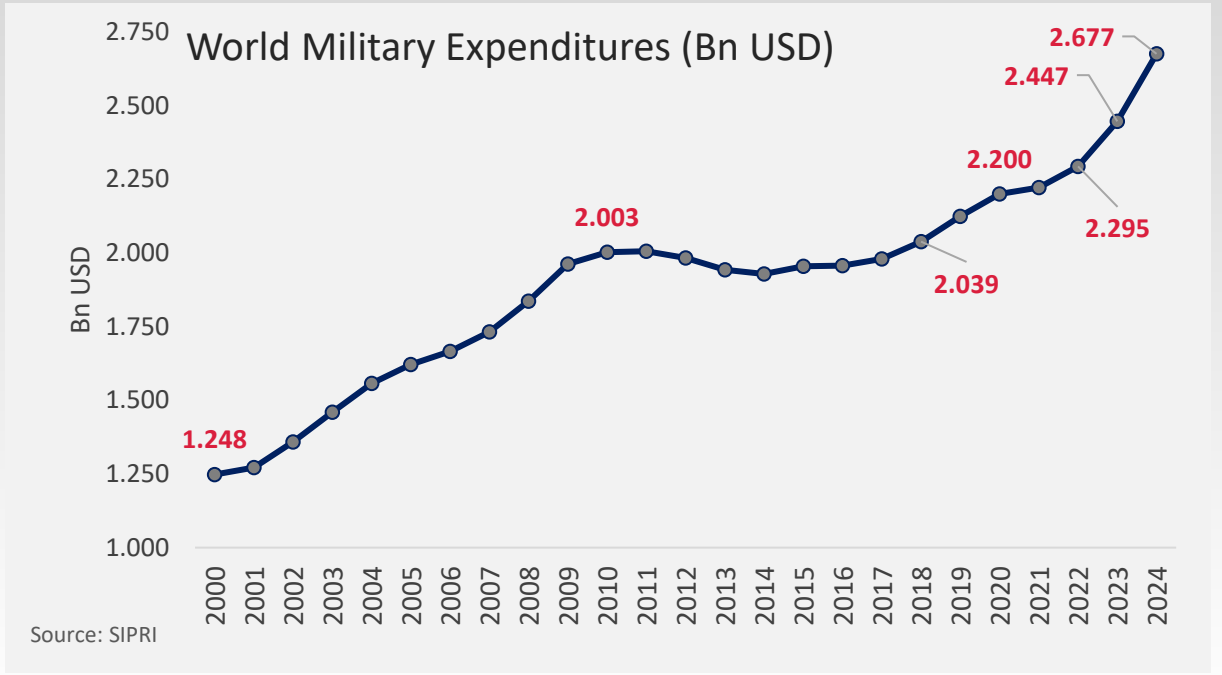
As a result of the evaluation carried out within the scope of the Industrial Competency Assessment and Support Program (EYDEP) conducted by the Presidency of Defense Industries, it has been entitled to receive a certificate at the ES-401-A level.

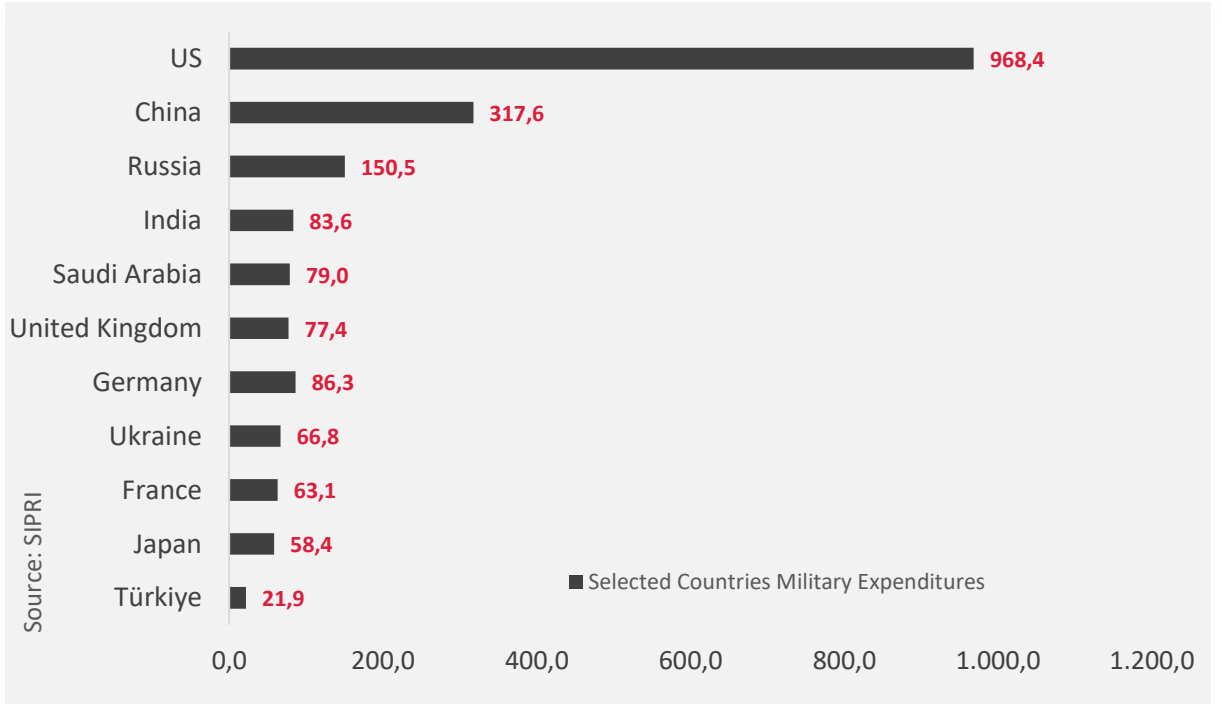


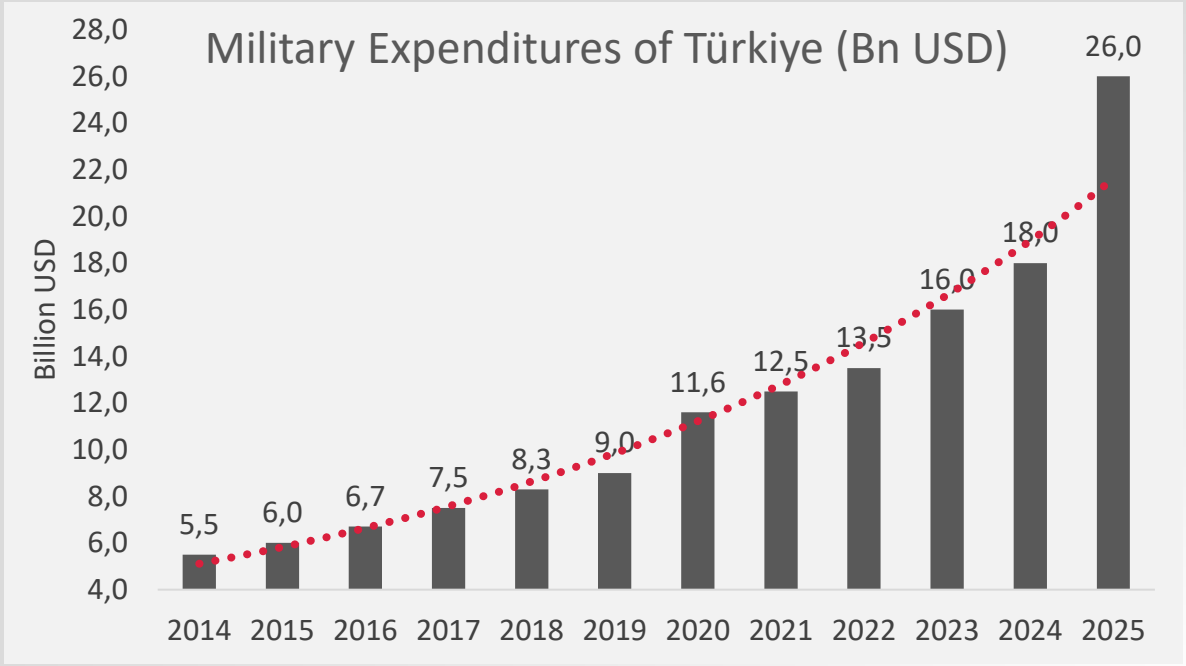
altinay Defense

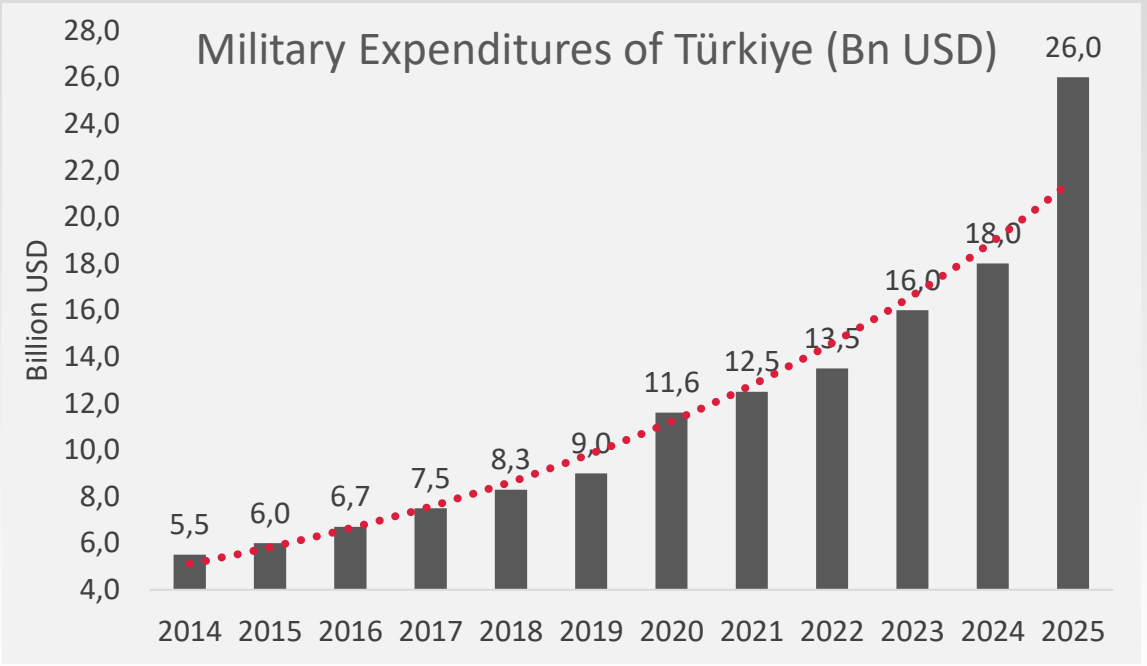
SECTORAL INFORMATION

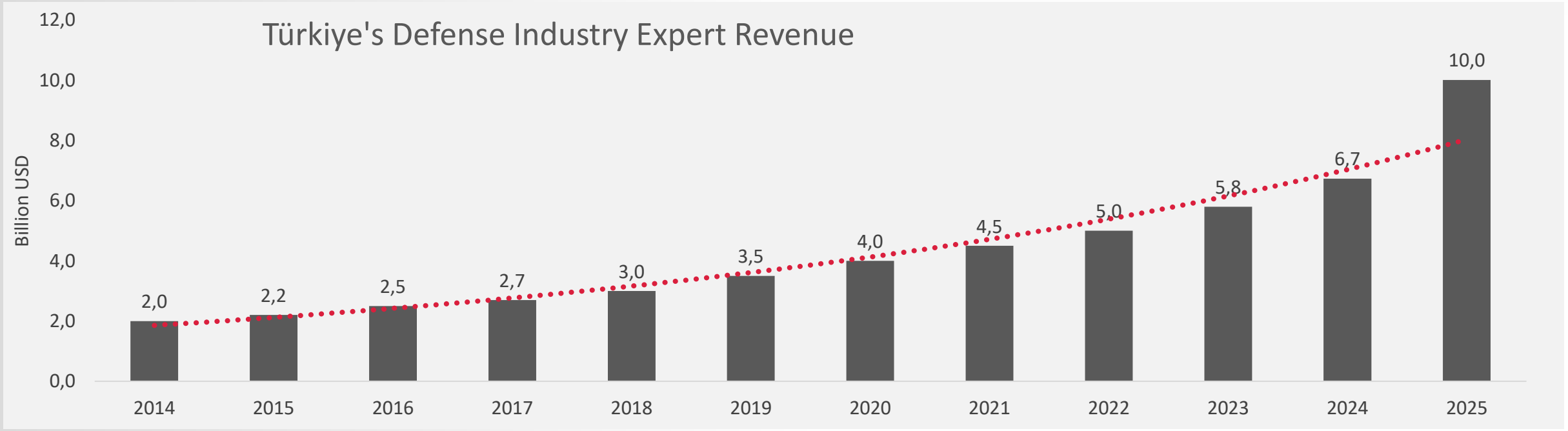

World Military Expenditures by Continent (Mn USD)
Mn USD
1200,0
1000,0
800,0
600,0
400,0
200,0
0,0
Americas; 1068,4
Europe; 679,6
Asia & Oceania; 624,7
Middle East; 179,0
Africa; 49,2
2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024
Source: SIPRI


World Military Expenditures (Bn USD)
Bn USD
2.750
2.500
2.250
2.000
1.750
1.500
1.250
1.000
1.248
2.003
2.039
2.200
2.447
2.677
2.295
2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024
Source: SIPRI


US 968,4
China 317,6
Russia 150,5
India 83,6
Saudi Arabia 79,0
United Kingdom 77,4
Germany 86,3
Ukraine 66,8
France 63,1
Japan 58,4
Türkiye 21,9
Selected Countries Military Expenditures
0,0 200,0 400,0 600,0 800,0 1.000,0 1.200,0
Source: SIPRI







Source: 2024-2028 Strategy Document of Defence Industry

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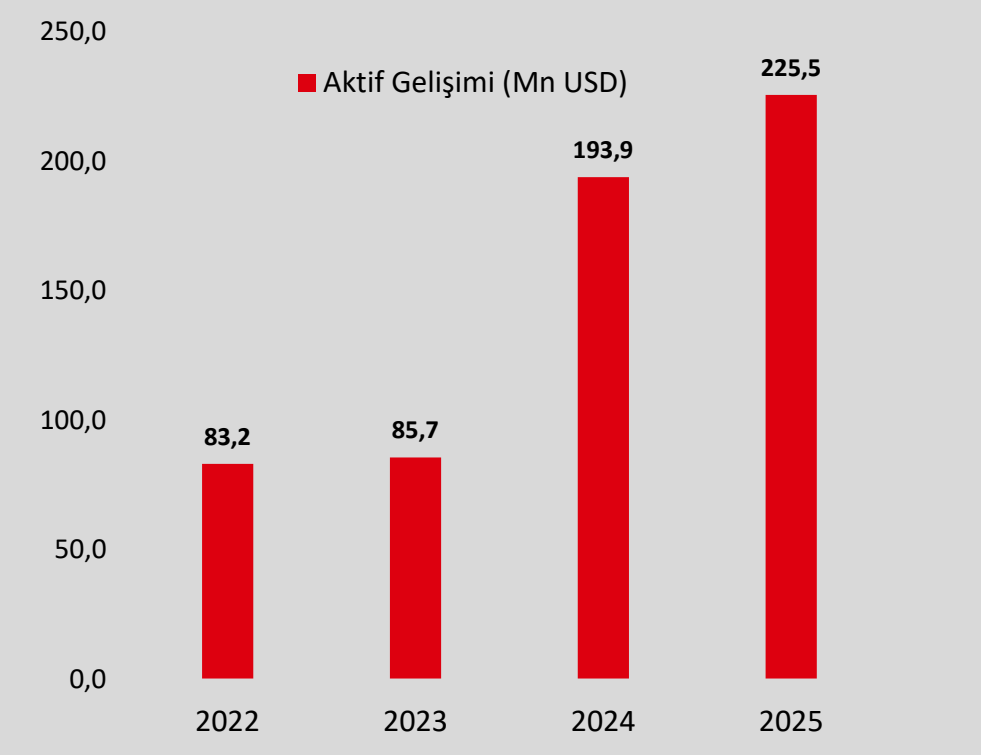
FINANCIAL HIGHLIGHTS

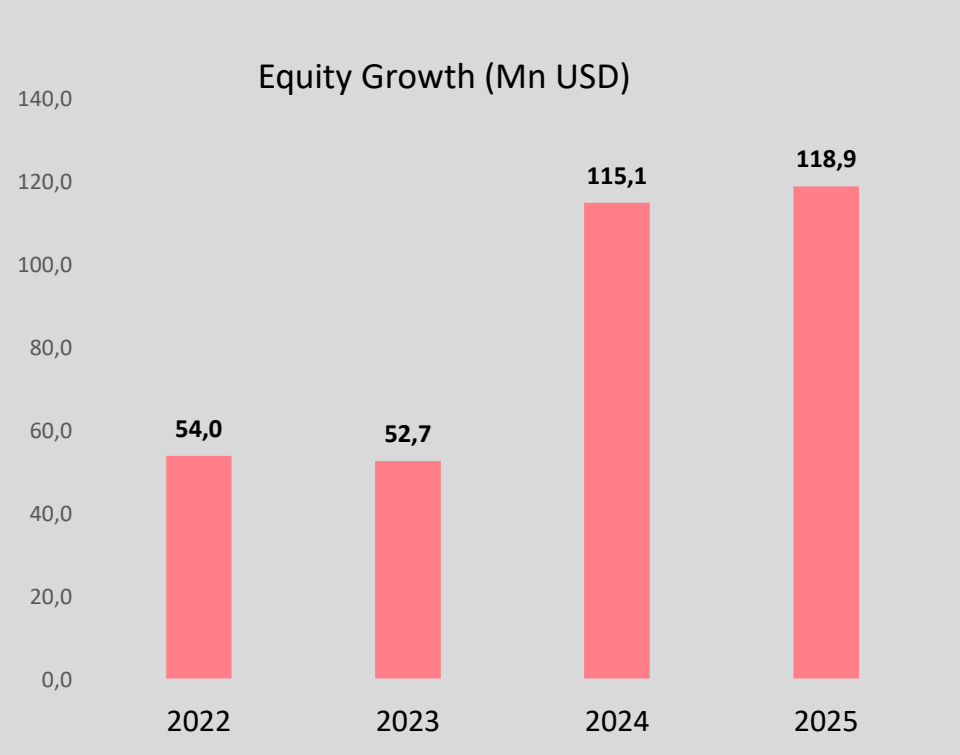
*It has been prepared using the data presented in the Independent Audit Report of the relevant year and the exchange rate information used in the report.

Assets and Equity Growth

Assets Growth



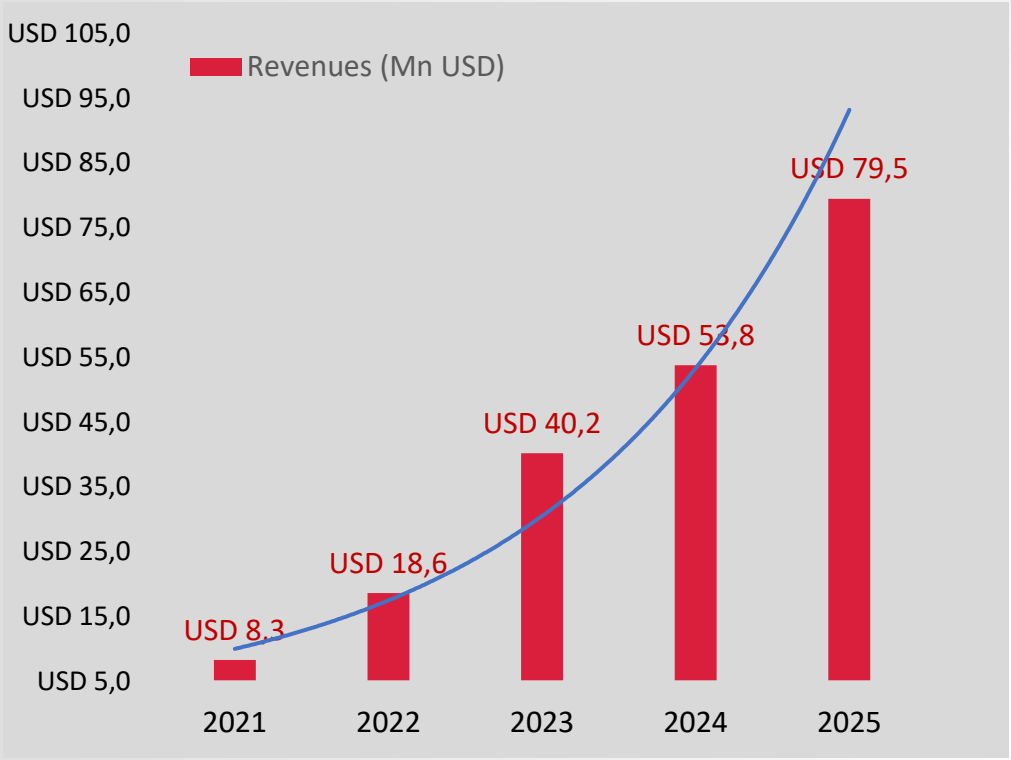
Equity Growth



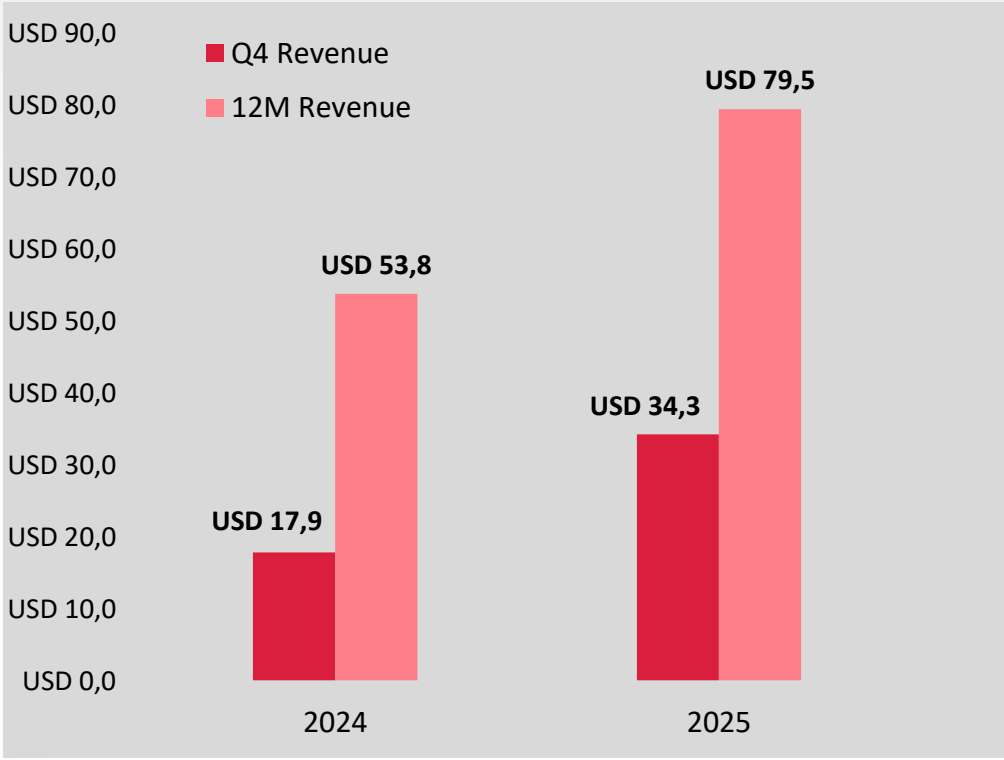
Revenues

%76 CAGR
('21-'25)

Revenues YoY (Mn USD)

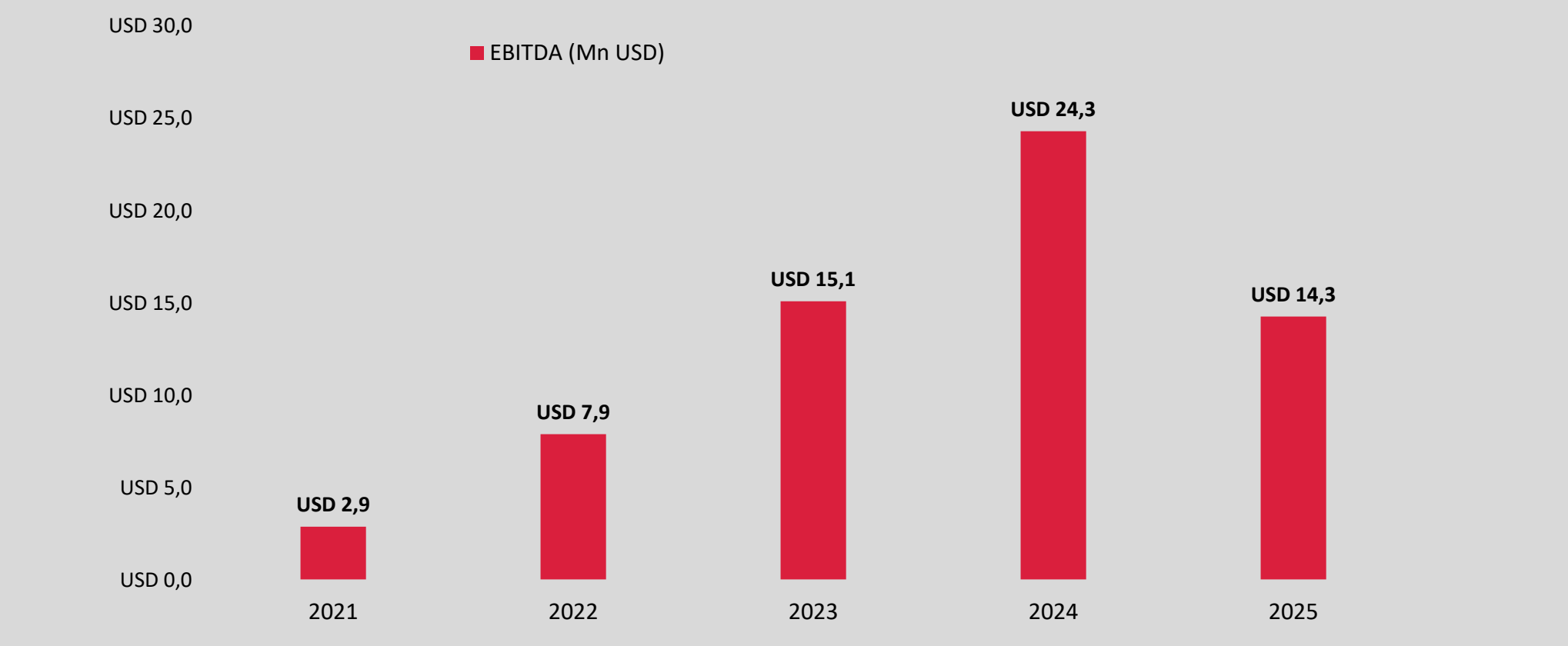


Revenues Q4-12M (Mn USD)



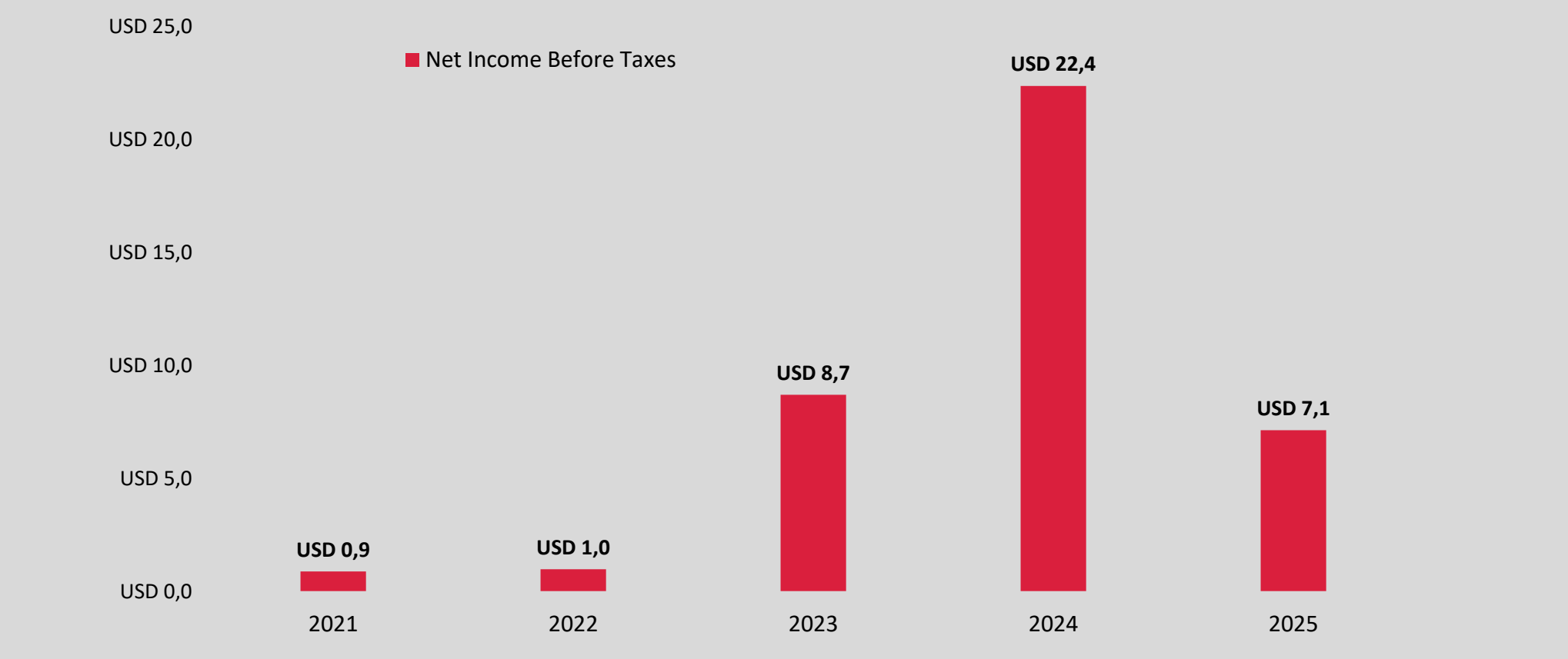
EBITDA

EBITDA YoY (Mn USD)



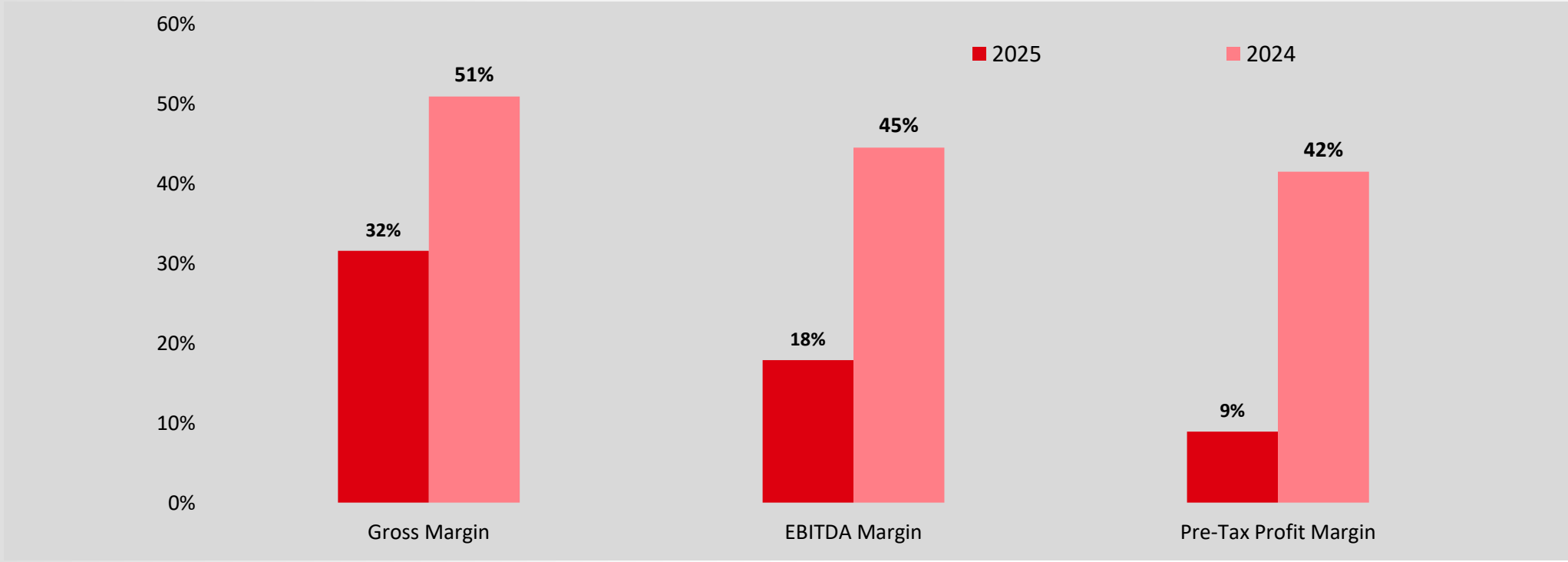
Net Income Before Taxes

Net Income Before Taxes YoY (Mn USD)

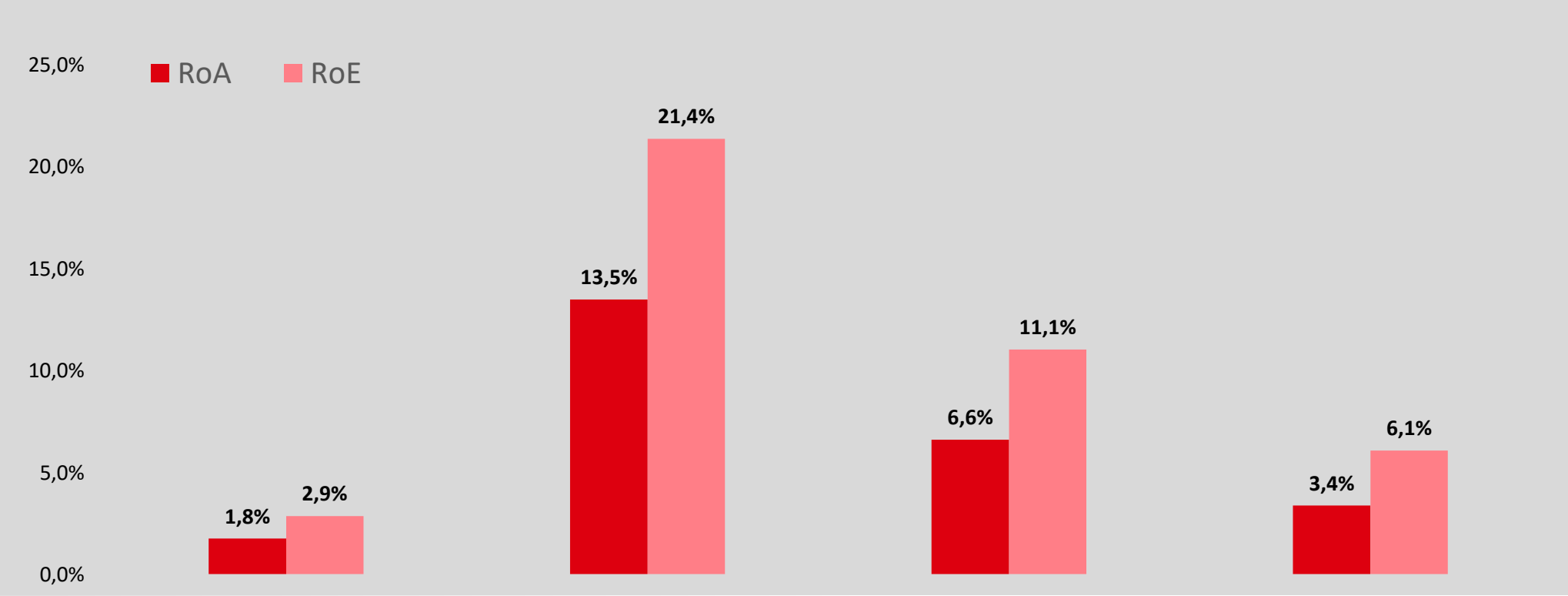


Margin of Profit

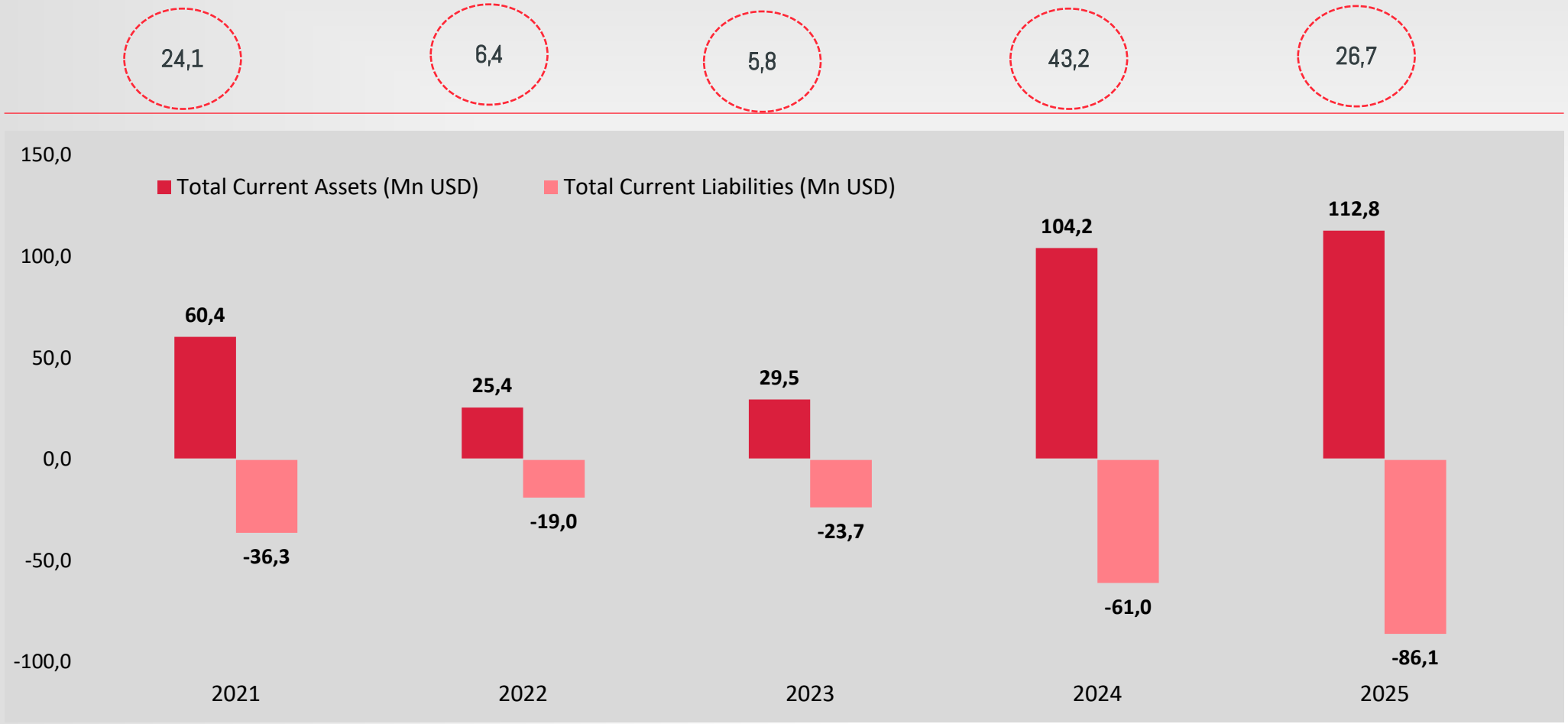
Gross Margin & EBITDA Margin & Pre-Tax Profit Margin (2024-2025)



RoA & RoE



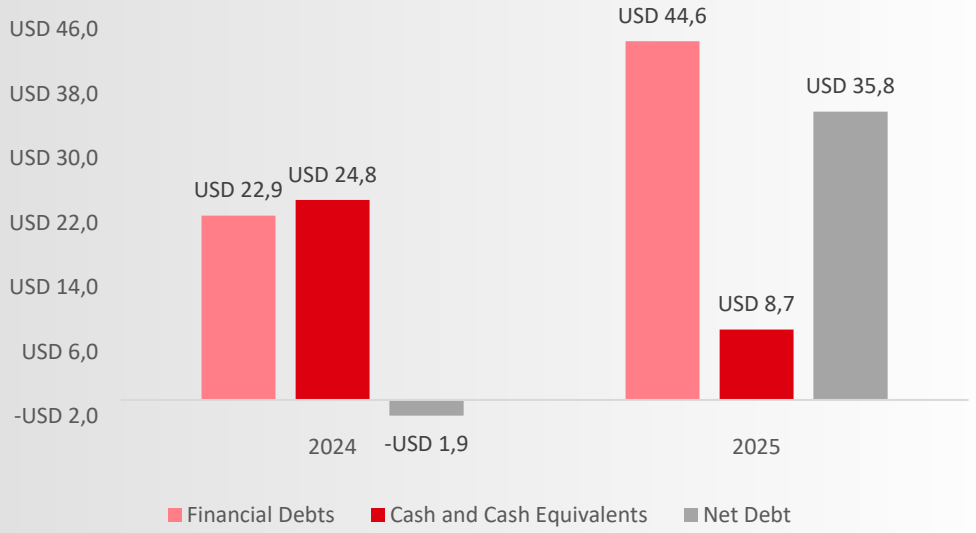
Net Working Capital (Mn USD)



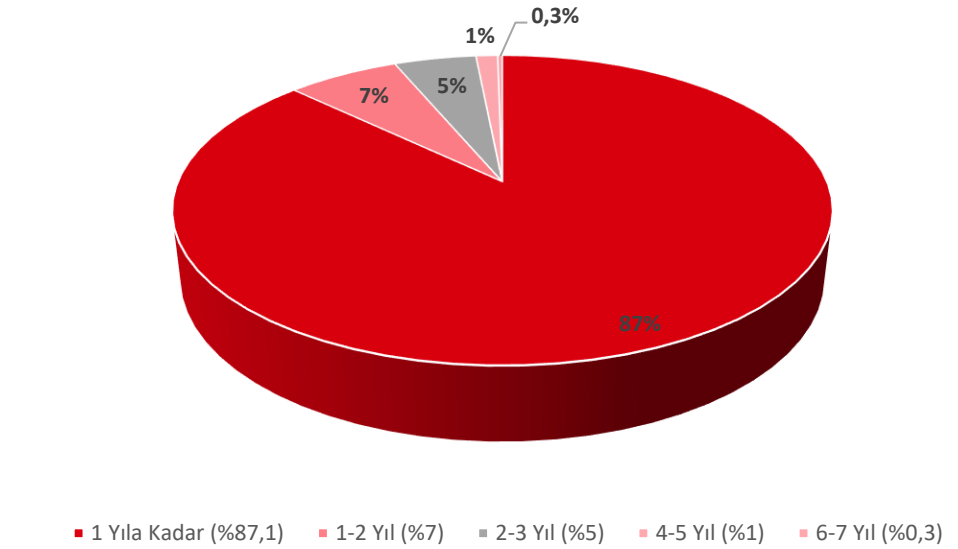
Financial Position

Leverage Ratios	2022	2023	2024	2025
Total Debt / Equity	54,2%	62,6%	68,5%	89,6%
Net Financial Debt / Equity	20,1%	20,6%	13,0%	42,1%
Total Assets / Equity	154,2%	162,6%	168,5%	189,6%

2024 – 2025 Net Financial Debt (M USD)

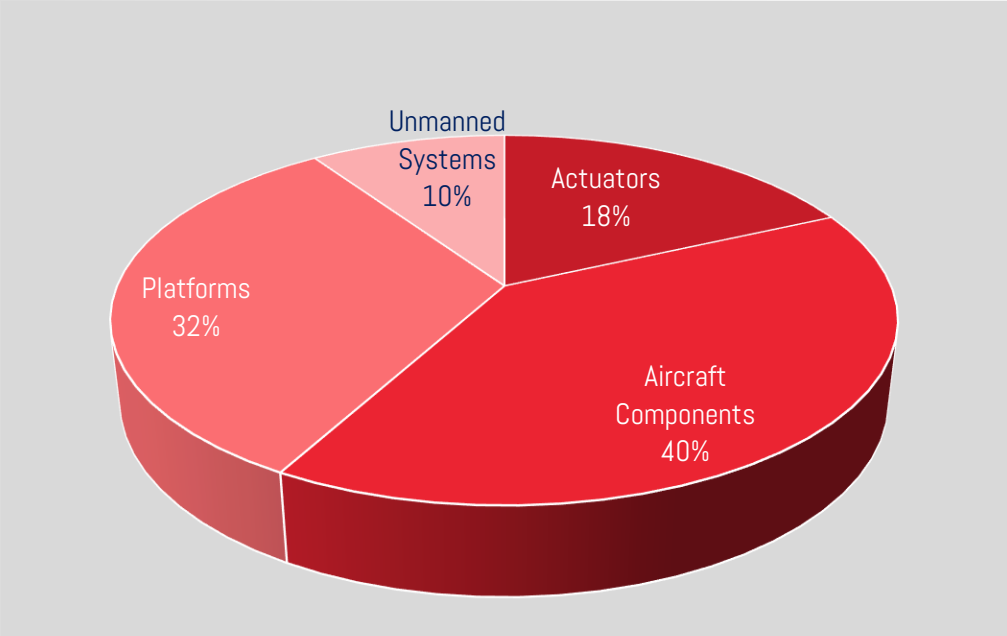


2025 Distribution of Debt Over Years



Revenue Breakdown

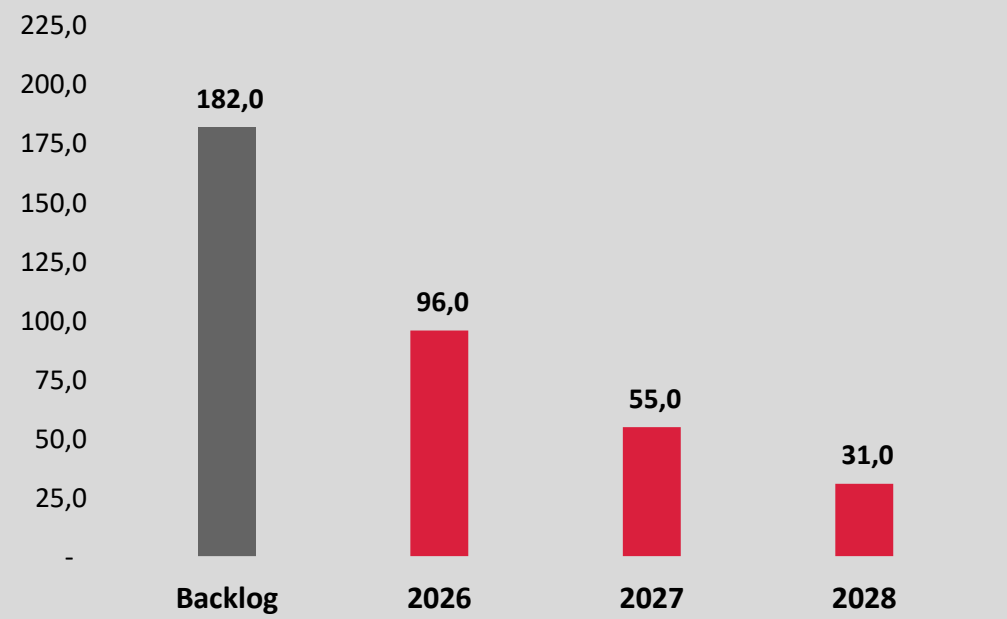
2025 Revenue Breakdown by Products & Solutions



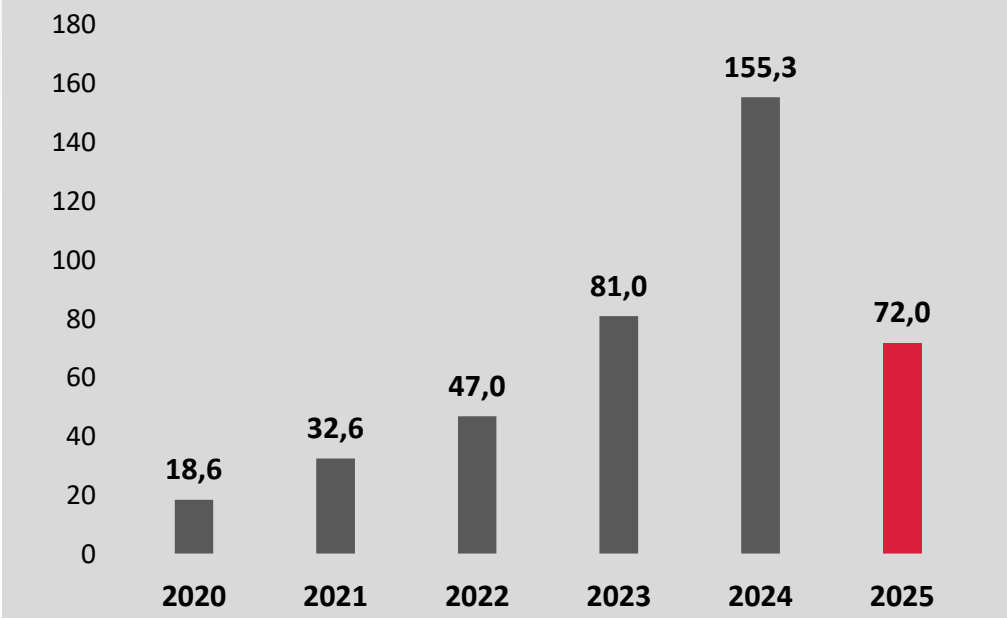
Products & Solutions	2022		2023		2024		2025	
Actuators	7,39	39,7%	14,16	35,2%	18,89	35,1%	14,48	18,2%
Aircraft Components	8,85	47,6%	23,69	58,9%	31,37	58,3%	31,65	39,8%
Platforms	1,76	9,5%	1,84	4,6%	2,89	5,4%	25,74	32,4%
Unmanned Systems	0,60	3,2%	0,51	1,3%	0,65	1,2%	7,60	9,6%
Grand Total	18,60	100%	40,20	100%	53,80	100%	79,47	100%

Backlog Projections

Backlog* Prediction (M USD)



Orders Received by Year (M USD)



*Backlog Amount: Previous Year Backlog + Contracts Amount in Current Year Invoices issued during the year

*The total Backlog amount of 182 Million USD is expected to turn into turnover between 2025 and 2028 as shown in the table

- 275 Million USD / 255 Projects Completed
- Number of Ongoing Projects: 90
- Total Open Bid: 491 M USD

Backlog Projections

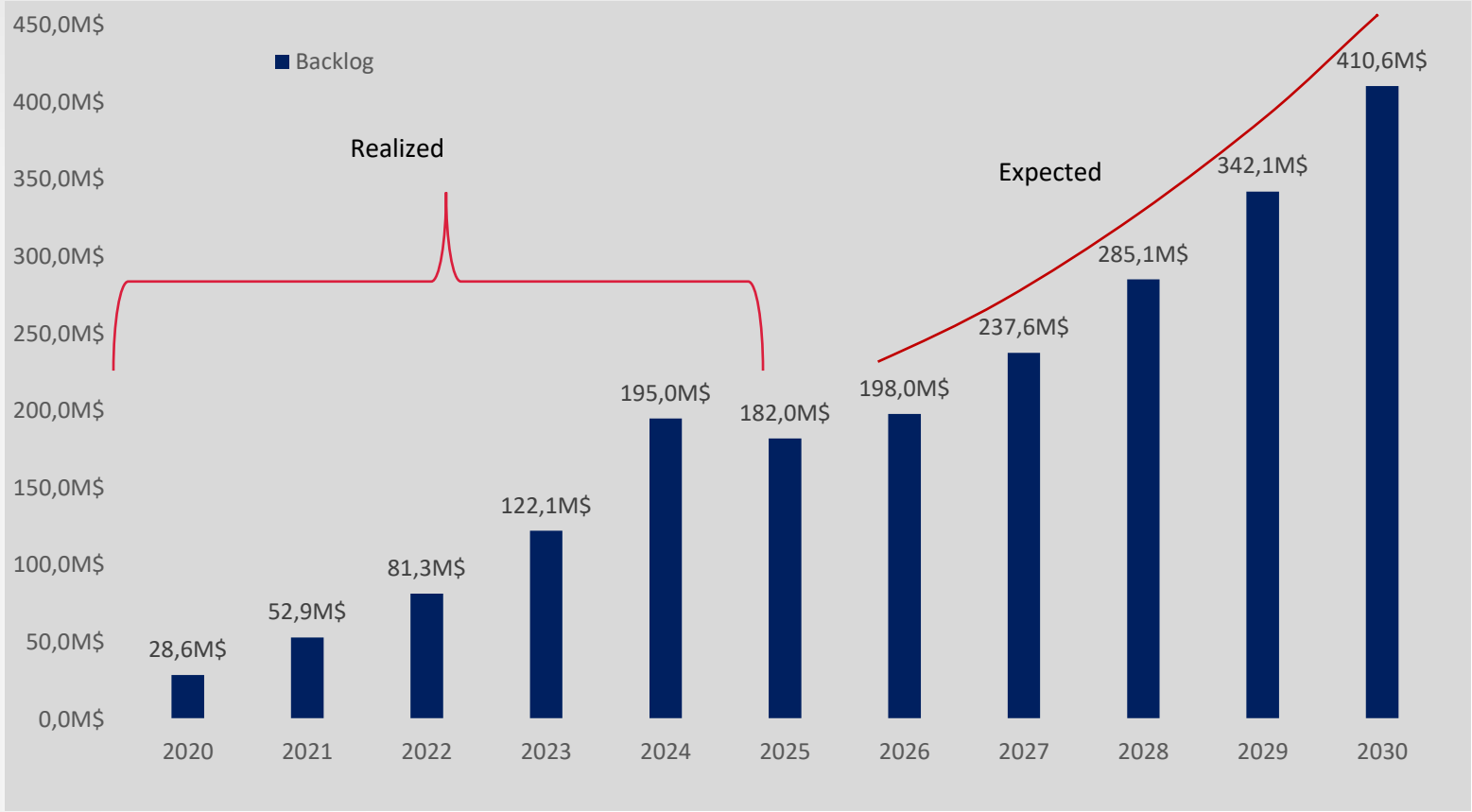
Potential International Markets

Europe
-Oem
-Products
-R&D

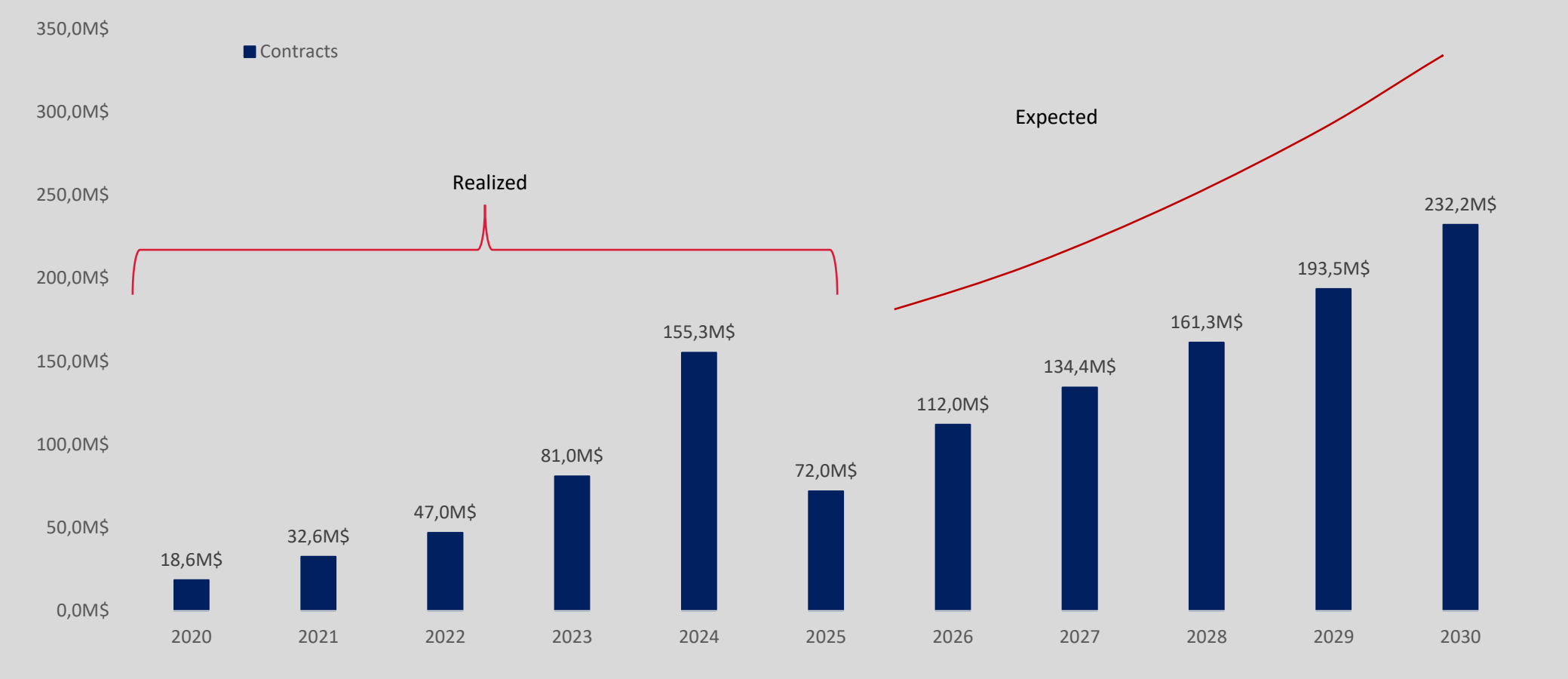
Mena
-Products
-R&D

Far East Asia
-Products
-R&D

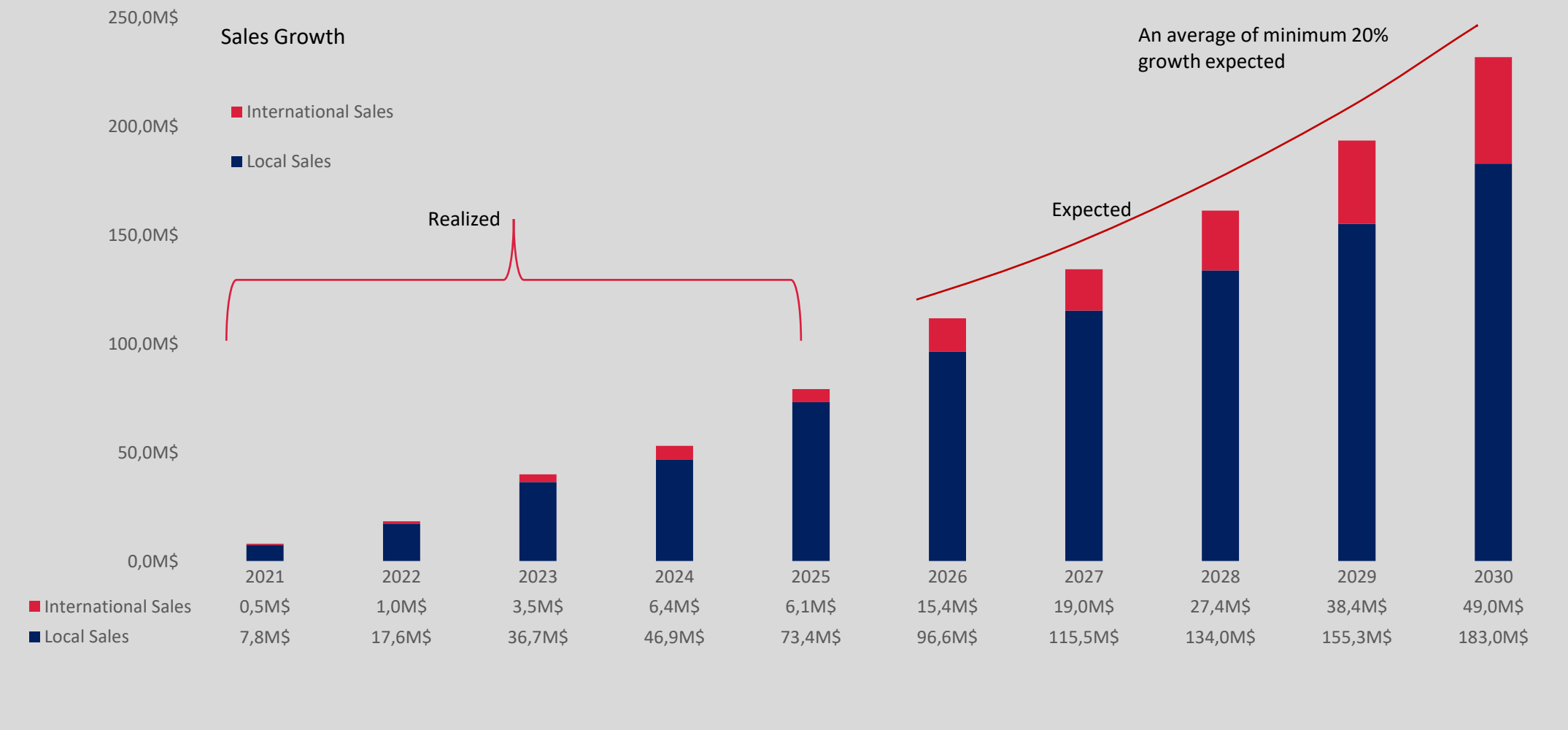
South America
-Oem
-Products



Contract Projections

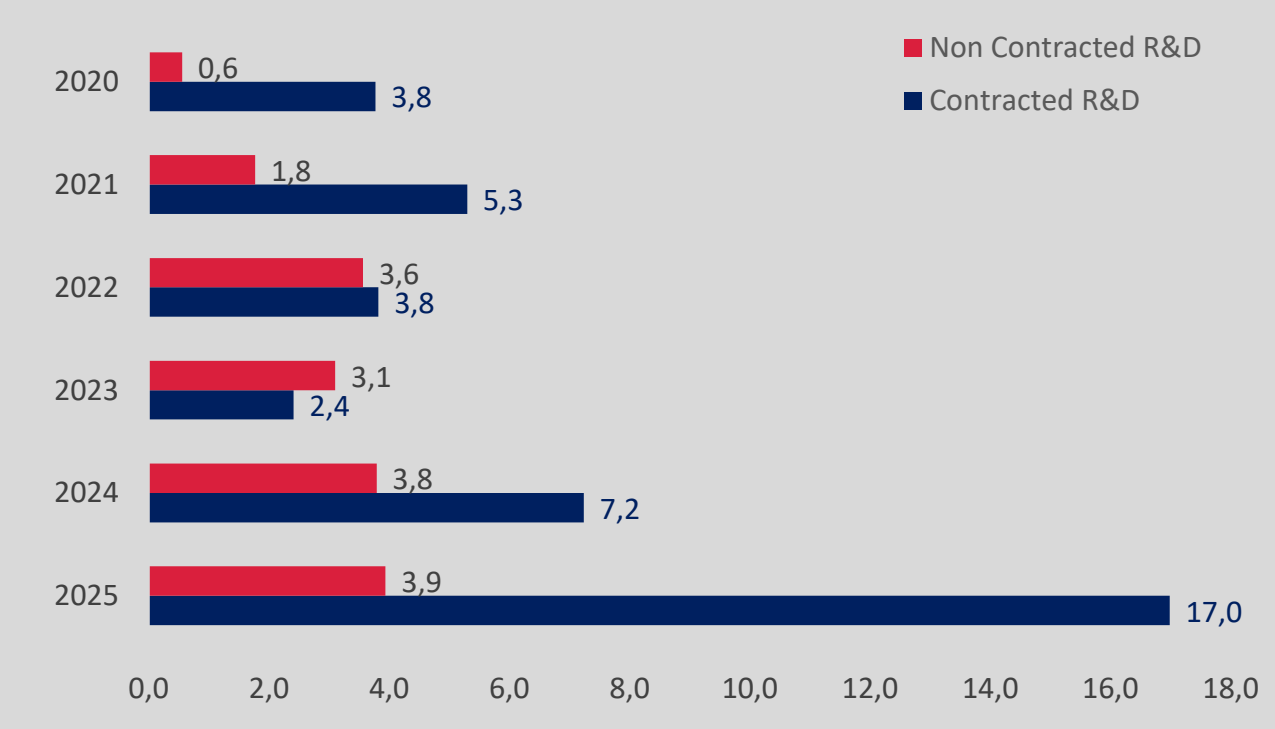


Sales Projections



R&D Expenditures

Customer R&D and Own Resources R&D (Mn USD)



- As of the third quarter of 2025, 81% of total R&D expenditures consisted of market-transformed costs.
- 19% of R&D expenditures were covered by equity.

Use of IPO Proceeds

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Use of Public Offering Proceeds as of December 31, 2025

Fund Usage	Share in Net IPO Proceeds (%)	Planned Amount (TL)	Actual Usage Amount	Remaining Amount (TL)
1. New Facility Investments and Production Technologies Investments	50%	536.975.517	424.195.626	112.779.891
2. Testing and Verification Technologies and R&D and P&D Investments	15%	161.092.655	117.900.802	43.191.853
3. Global Sales and Marketing Network Investments	5%	53.697.552	15.705.575	37.991.978
4. Strengthening Working Capital	15%	161.092.655	161.092.655	0
5. Financial Debt Payments	5%	53.697.552	53.697.552	0
6. Company Acquisitions and/or Establishment of Business Partnerships	10%	107.395.103	107.395.103	0
Total	**100%**	**1.073.951.035**	**879.987.313**	**193.963.722**

Balance Sheet

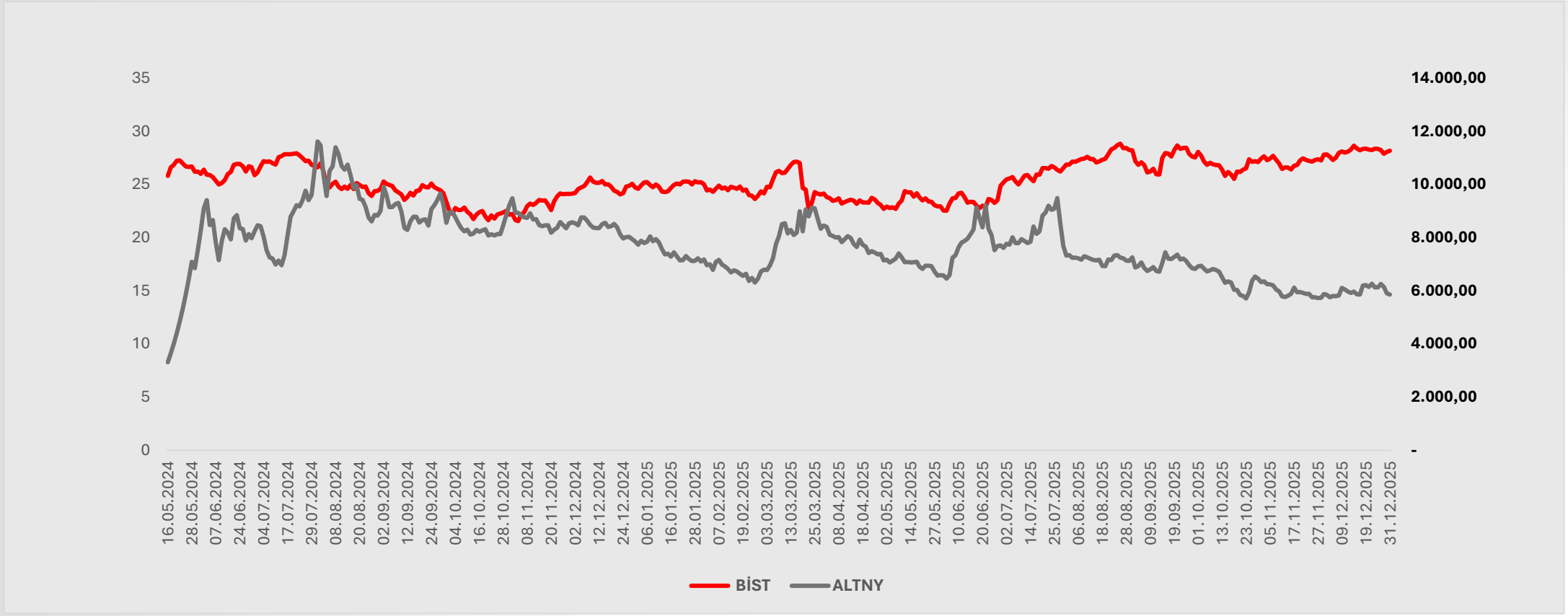
Assets (M USD)	2022	2023	2024	2025
Current Assets	**25,4**	**29,5**	**104,2**	**112,8**
Cash and Cash Equivalents	2,2	3,1	19,3	7,3
Financial Investments	0,0	0,0	5,3	0,9
Trade Receivables	13,8	12,2	28,5	31,9
Other Receivables	0,1	0,0	0,0	0,0
Inventories	3,5	2,9	17,0	33,3
Inventories Work-in Progress	0,0	5,6	18,3	20,3
Prepayments	2,1	1,6	8,5	10,2
Current Tax Assets	0,0	0,3	0,4	0,1
Other current assets	3,7	3,8	6,7	8,8
Total current assets	**57,8**	**56,1**	**89,7**	**112,7**
Other Receivables	0,0	0,0	0,0	0,0
Financial Investments	0,0	0,1	0,1	0,6
Right of Use Assets	0,1	0,1	0,0	0,9
Tangible Assets	7,9	14,0	26,5	31,0
Intangible Assets	47,8	36,7	59,2	76,0
Prepayments	0,0	0,8	1,6	2,1
Deferred Tax Asset	1,9	4,4	2,2	2,1
Total Assets	**83,2**	**85,7**	**193,9**	**225,5**

Liabilities and Equity	2022	2023	2024	2025
CURRENT LIABILITIES	**19,0**	**23,7**	**61,0**	**86,13**
Current Borrowings	2,0	4,2	15,2	35,5
Current Portion of Non-current Borrowings	0,7	0,5	1,3	1,4
Lease Liabilities	0,0	0,0	0,0	0,5
Trade Payables	3,8	7,1	12,4	13,4
Employee Benefit Obligations	0,2	0,3	0,8	0,9
Other Payables	0,0	0,0	0,9	1,6
Deferred Income Other Than Contract Liabilities	10,5	9,8	25,4	30,6
Tax Liabilities	0,0	0,3	0,0	0,1
Current provisions	0,6	0,6	1,3	1,6
Other Current Liabilities	0,9	0,8	3,8	0,6
NON-CURRENT LIABILITIES	**10,3**	**9,3**	**17,8**	**20,4**
Long Term Borrowings	0,4	4,9	6,4	7,7
Lease Liabilities	0,1	0,0	0,0	0,3
Non-current provisions	0,0	0,0	1,0	1,0
Deferred Tax Liabilities	9,2	3,8	8,8	11,4
Equity attributable to owners of parent	**54,0**	**52,7**	**115,1**	**118,9**
Total Liabilities and Equity	**83,2**	**85,7**	**193,9**	**225,5**

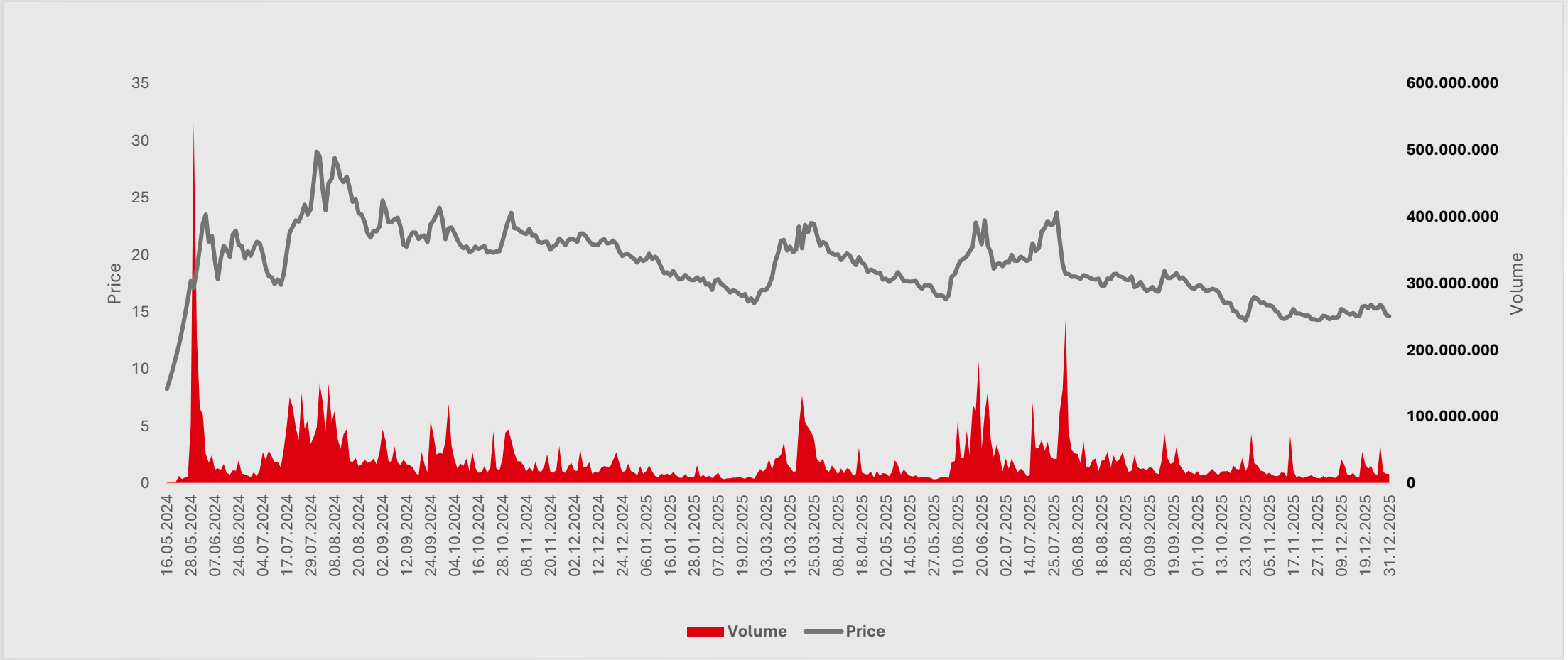
Income Statement

Financial Statements (Mn USD)	2022	2023	2024	2025
Revenue	**31,4**	**40,3**	**53,8**	**79,5**
Cost of Sales	-15,4	-24,5	-26,3	-54,3
Gross Profit	**16**	**15,8**	**27,5**	**25,1**
General Administrative Expenses	-1,7	-1,2	-3,3	-3,6
Marketing Expenses	0	-0,1	-0,6	-0,6
Research and development expense	-2	-2,2	-6,4	-9,3
Other Income from Operating Activities	4,5	9,9	6	13
Other Expenses from Operating Activities	-6,6	-9,2	-6,3	-17,4
PROFIT (LOSS) FROM OPERATING ACTIVITIES	**10,2**	**13**	**16,8**	**7,3**
Income from Investment Activities	**0,7**	**0,1**	**3,1**	**1**
PROFIT (LOSS) BEFORE FINANCING INCOME (EXPENSE)	**10,9**	**13,1**	**19,9**	**8,3**
Finance income	2	1	7	6,8
Finance Costs	-1,5	-3,8	-4,2	-6,6
Gains (losses) on net monetary position	-3,1	-1,6	-0,3	-1,4
PROFIT (LOSS) FROM CONTINUING OPERATIONS, BEFORE TAX	**8,2**	**8,7**	**22,4**	**7,1**
Tax (Expense) Income, Continuing Operations	0	-0,3	0	-0,7
Deferred Tax (Expense) Income	-3,2	5,3	-7,4	-2,9
Non-controlling interests	-3,3	-2,3	-5,6	
PROFIT (LOSS)	**1,8**	**11,4**	**9,3**	**3,6**
Non-controlling interests	**-3,3**	**-2,3**	**-5,6**	**-0,6**
Owners of Parent	5	13,7	14,9	4,1

ALTNY–BIST100 Stock Performance



ALTNY Stock Performance



Legal Disclaimer

The forward-looking data included in this presentation do not constitute a commitment. The expectations / forecasts reflected in the presentation may be affected by various variables and changes in assumptions, and there may be significant differences between the projected outcomes and actual results.

Thank you

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